

Annual Report 2020

South Australian Rugby Union Ltd

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SEASON AT A GLANCE

- > 1st State to play rugby, post COVID
 - > Growth in Social Media:
 - **11% 29%**
 - **56% 10** 200%
 - > Increase in participation: 7%
- > Live Stream Minutes viewed 2020: 633,995
 - > 152 Coaches from U6/7s through to Premier Grade
 - > 10 Mental Health Officers Trained

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Mission Statement

To ignite passion, build character and create an inclusive South Australian Rugby Community. We will engage and inspire people, support clubs, engage communities and develop rugby players.

REPORTING IN



President's Report Mike von Berg

o suggest that the 2020 season was demanding on the rugby community in South Australia would be an understatement. From the outset I wish to congratulate the management of Rugby Union SA, the clubs, coaches, players, referees, administrators, supporters and in particular the many mums and dads of our juniors who have all contributed magnificently adhering to the protocols and procedures in ensuring that we had any sort of a season at all. The patience and understanding of you all in getting us all through this very tough period has been so encouraging. We need to be thankful for the State Governments response to this pandemic and the way that they have managed to steer us through, utilizing science, common sense, and strong and positive communications with the sporting community in SA and in particular rugby. Being interviewed on national television through the ABC to kick off the season, not only the first competition nationally, but anecdotally the first in the world, gave me an enormous buzz, where once again this small outpost of rugby in Australia has boxed above its weight. I was extremely proud and humbled on behalf of you all where we have all managed to pull this

significant first off for our small Union.

Although the season was in many instances somewhat disrupted, as it progressed the season in all grades, women's and juniors, produced some outstanding rugby. Congratulations to Brighton for a well-played victory in taking out the Premier Grade Premiership. A team well coached and a fitting match to christen the outstanding new Brighton club rooms and facilities. Old Collegians put up a very courageous performance and although not victorious the quality, pace and skills of both teams provided a spectacular match and a fitting end to the season.

I do not wish to cover many areas that will be better covered by our CEO and Chair, so I will keep this short, but there are some areas within my broad domain I wish to raise. We are all saddened by those that have passed away in the last twelve months and in particular those that have died by their own hand. The Union has developed many initiatives in assisting clubs and members to address this issue and in my case where I am heavily involved in this space in the veteran community, if anyone is struggling with their inner demons, I am available 24/7.

I am greatly heartened in the collegiate and harmonious way clubs, referees, coaching staff, and Rugby Union SA has managed to navigate their way through this exceedingly difficult period. Sometimes from adverse circumstances some good can come, and this is certainly the case here where in my time in the game here for some 35 years, it is the best that I have experienced and to the Board,

Management, Clubs and Referees, take a bow.

In conclusion, I see some incredibly positive signs on the horizon. The growth, enthusiasm, dedication of women's rugby and the way they embrace those wonderful old traditions and values of rugby in playing it hard and fair but respecting the opposition and enjoying each other's company post game is sadly something that we have lost in the modern game. Our junior development and growth are our future and a huge thanks to the coaches and mentors and the parents who support their children playing a great game in a safe environment.

The other positive now is the fact that there are many expatriates coming home to SA, the growth of our defense industry, companies' relocation from other States and the overall favourable outlook for SA which may in a small way once again see an influx of rugby players from interstate or overseas or as older rugby players no longer playing, may have a young family and some potential juniors for our ranks. It's all about opportunities and we must seek out those opportunities whilst they exist.

In closing my thanks to Justin and the Board, Carl and his team and Rugby Australia for their ongoing support and we look forward in working with the new administration.

"I am greatly heartened in the collegiate and harmonious way clubs, referees, coaching staff, and Rugby Union SA has managed to navigate their way through this exceedingly difficult period."





Chairman's ReportJustin Courtney

recall that at the start of 2020 the Board's focus was dealing with, and moving on from, the disappointment of missing out on the Bledisloe Cup in 2021. The events of March 2020 put that disappointment into sharp focus.

What 2020 reminded us was that at heart, we are a community sporting organisation and while Bledisloe Cups may come and go, our primary responsibility must always be to ensure that we have a well-run, vibrant local competition.

On a personal level, 2020 was my first year of coaching, at junior level. I was enjoying the challenge and then the lock-down came and everything was suddenly on hold. I recall trying to have trainings with my son in the backyard or on the street and wondering where all of this was headed?

There was a huge amount of work done behind the scenes during this time and I would like to take the time to acknowledge the contribution of the CEO, Carl Jones. The often-repeated line is that: 'If you can keep your wits about you while other are losing theirs...' Carl did a great job of keeping his wits about him and helping guide us through this time.

I would also like to acknowledge

the huge contribution of countless volunteers at all the clubs in our competition. When training resumed, we all recall the extra effort of marking out fields, disinfecting equipment and recording names and phone numbers. I am pleased to say that despite all of this our numbers actually grew during 2020 by 7%. I experienced this first hand in my coaching role. My theory is that, in a world gone mad, the players responded to the certainty of training and playing again and knew exactly what was needed at least three times a week.

When the season kicked off properly in June, I recall attending the Grand Final rematch between Brighton and Burnside at Parkinson. I thought that I would feel a sense of overwhelming relief that, despite all the obstacles, we had kicked off a season. In reality I did not get that sense of relief, instead I felt that it was a job only part done. In many respects I still feel this way when looking forward to 2021 but feel there are essential lessons we have learnt which will help us along the way.

I have written above about one of those lessons being our essential purpose. Another crucial lesson which I hope is not forgotten is how far we can all come as a competition when understand the inherent value of cooperation and how we are all much stronger together than we are apart.

The quality of the competition now is a testament to the hard work of so many individuals on so many levels. The end product can be something of which we can all be proud. To jump from the first game of the year to the last. To watch a fast-paced Grand Final between two quality sides at the State-of-the-Art facilities that Brighton now enjoys demonstrates so much that is right within our local game.

There is also much to celebrate in the variety of the weekly competition. For example, how lucky are we as a competition to be able to all enjoy a day out at the Barossa, watching or playing a game and taking in a winery or two on the way home? This is a uniquely

South Australian experience that we can all enjoy.

In closing, in what was the most difficult of times, it was in many respects the best of times. I want to extend my sincere thanks to the entire Board, to the staff at the Union, to Mike von Berg for his wise counsel and to all in our wonderful rugby community who banded together and got us through. My thanks also to the numerous individuals who sit on various committees or the judiciary for their tireless work. A special mention to Tom Johnston who is stepping down as

"The quality of the competition now is a testament to the hard work of so many individuals on so many levels. The end product can be something of which we can all be proud."

Honorary Solicitor after three years. It is pleasing that so many people only ever step away but not far away and are always willing to contribute when asked. Finally, a special mention to the incredible work done by every single Club President. I have had an insight into the incredible dedication and hard work these individuals all display for so many weeks of the year and the toll that this must take. In my role I am not always able to agree with all of you but I certainly respect and admire you all and look forward to ongoing constructive collaboration in 2021.

REPORTING IN



CEO's ReportCarl Jones

ugby Union South Australia, like most organisations, has experienced a very turbulent year with many changing environments. We are truly grateful to all our amazing clubs, volunteers, match officials and players for supporting the community over the past year and managing to roll out a successful season.

RUSA, with your support, was proud to introduce several initiatives in 2020 despite it being a challenging year. The first of these was to provide more support to the wellbeing of our community by facilitating Mental Health First Aid training to members of all clubs. Subsequently, this has created a network of support in this very difficult, far too common area.

The classic Wallabies visited town and entered the Beach 5s at the beginning of the year. A wonderful event for competitors and spectators.

Maughan Thiem came onboard to support the pathways program through the part provision of a car (Kia Picanto). This car was used as a lottery prize for tickets sold by the regional teams and proceeds went to the cost of the program. RUSA is very proud of being associated with the Maughan Thiem

brand which is family owned and has been around for over 100 years.

As well as the new initiatives our clubs have managed to overcome adversity and bounce back bigger and stronger, as mentioned by Mike (President) the level of the premier competition has certainly raised a notch. In addition to this we have experienced more growth in our regular players, 7% across the board, which certainly bucks the trend from the rest of the country. In addition to this we have grown by 32% in other formats of the game, such as Touch 7s.

RUSA has taken unique approach to our season schedule. We are a true community sport, providing back to the community. The 'Club v Club' concept that we managed to roll out this year was an overall success. The process of arriving at this format was through extensive consultation with all clubs represented and voting on the key priorities. The number one priority was to keep all club teams together. Unfortunately, this resulted in a number of blow outs at certain grades, however this was not the case for all that clubs teams, who may have picked up a win in a junior or Women's grade.

The live stream 'Match of The Round' is another growth area, our facebook followers now nudging 8,000. This growth along with increased YouTube and Instagram followers has supported an increase of approximately 100, 000 minutes of live stream viewing time 550,000 to 634,000.

Due to the support from Government through Jobkeeper and other COVID stimulus payments we have managed to maintain a very positive financial position and looking to post a healthy surplus. This places us in a strong position going into another year of uncertainty and likelihood of further lockdowns and disruptions.

I would like to conclude by thanking my staff, all are volunteers in their own rights, for their tireless work for the development of the game in SA. Working in rugby can often be a thankless task, often receiving undue criticism from our passionate members.

"We have experienced more growth in our regular players, 7% across the board, which certainly bucks the trend from the rest of the country. In addition to this we have grown by 32% in other formats of the game, such as Touch 7s."

CLUB LIFE



Adelaide University

The delayed start to the 2020 season did little in the way of reducing numbers and new players taking up the sport with Adelaide University Rugby. The club experienced another year of significant growth, particularly with the emergency of the Adelaide University Sharks, who finally ran out on to the pitch and became the state's first recognised International Gay Rugby (IGR) team. With the introduction of 2 new senior teams, the club has more than doubled in 2 years and is expected to grow again in 2021. Junior teams included all grades from Under 7s through to under 16s and the club is extremely close to fielding an under 18s team for the first time.

The season included a number of significant events including the clubs inaugural Indigenous round. The Indigenous round event focused on Education, Language and its importance to the future of our Aboriginal and Torres Strait Islander communities. Welcome to country was performed by Uncle Mickey O'Brien, Senior Kaurna man and descendant of the Kaurna (Adelaide Plains) and Narrunga (York Peninsula) peoples. There were Aboriginal activities and a marketplace held on the day. Players and supporters were also able to purchase a special Indigenous round jersey that was created by Darren Williams, Brother of the clubs very own DJarwen Williams and a proud Bundjalung Man from the Northern coastal area of New South Wales.

The club was also honoured to be acknowledged at the Adelaide University 112th Blues Awards, with nomination as a finalist for the Bennett Shield – Club of the Year Award. Letters for competition were awarded to Dr Yick Lamb and Tayler Savage, and Kim Evans received the award for Volunteer of the Year (non-student) for her years of service to the sport and Adelaide University Roma's program. AU Rugby also inducted 2 new Life Members, Vikki Chave and Jason Gummow.

Barossa

To say that 2020, my first year as president of this club has been a challenge would be the most amazing understatement of all time. The constant feeling of uncertainty with each change in arrangements as the season has progressed and unfolded, the haste with which events have had to be arranged, and the ever-present thought that we might be just one small step away from the house of cards falling down has certainly been draining.

The loss of our brother Shane to the cruel grip of mental illness continues to rock us all to our core.

Through it all, this family of ours has remained strong, resourceful, eager and determined to make the most











of what we have. It is a true testament to the strength of character we have in our midst that we end the year on a strong footing financially and with our heads held high in our conduct on and off the field.

Our participation on the field has been with mixed results on the scoreboard, but the determination and enjoyment I see on faces both young and not-so-youthful tells me that what we are doing is worth the toil. The wonderful committee for which I am immensely grateful, and our club in general continues to put a smile on my face each year I'm involved.

Brighton

Off the field, the club saw the completion of the new clubrooms and shed extension, providing an opportunity to continue to develop our club future, create memories, history and achievements. A number of successful events with the new clubrooms included our Quiz Night, Ladies Day, Sponsors Day as well as hosting 3 weeks of Senior Finals including Senior Grand Finals.

On the field, there were positive signs of strength across the club with all junior and senior grades making the finals series and 5 teams competing in Grand Finals. It was great to see a number of first-year seniors stepping up as well as a number of current U18s playing senior rugby and standing out, which helps build the transition link between juniors and seniors.

Burnside

With 5 new committee members, their hard work and efficiency when confronted with COVID complications is to be applauded. The club achieved a significant milestone with the local council agreeing to support the construction of a new clubhouse. This has been the culmination of many years hard work by rugby and cricket.

On field, despite COVID, we were able to field competitive Senior Men's and Women's as well as teams in all junior grades, with U14, U16 & U18 all making Grand Finals. Congratulations to the U14 & U16 teams who took home the Premierships! Its pleasing to see the progression of many Junior players into Senior Rugby, and are excited by the level of talent and future potential of many of these players.

Elizabeth

Lockdown was hard, for all sporting organisations including our own. We ensured we checked in on our mates during this difficult time and saw a comradery in our senior men's teams during mid-late March which was humbling to see.

With a number of injuries to our senior mens teams, it made for a tough season. Our Juniors

CLUB LIFE

are continuing to go from strength to strength with more kids coming out each week. We were unfortunately not able to field a Women's team for several reasons but it was great to see most of the ladies still around the club throughout the season.

From a whole Club point of view, we finally have a new roof! There was blood, sweat and tears from several people, who worked on getting this completed!

North Torrens

Despite the many challenges faced through 2020 North Torrens are here to stay.

The early 2020 preseason saw North Torrens enter its first joint female team at the Elizabeth sevens. North Torrens women joining with the Firebrand Sevens Team resulted in success with the team winning the competition undefeated.

Dwindling numbers in the preseason, predominately due to player isolation, resulted in a total of 3 player registrations 3 days out from Round 1.

The recruitment strategy quickly secured an initial core of players who in turn brought friends and family with them. The offset fees helped reduce financial hesitation for many players, who were already facing reduced incomes because of recent Government restrictions. The new influx of members created an air of revitalisation around the club with past members returning to the club for the first time in several years to support their team.

Off the field North Torrens focused on making people feel welcome at the club, be it a potential member, an opposition team or simply a visitor in passing. Teams were encouraged to stay a while post game.

Season 2020 ends with wins on the board for North Torrens, a solid core playing group, refreshed committee and solid development plan for 2021. With work already in progress on revamping the club house 2021 will see a new refreshed Dragons on and off the field. North Torrens finishing in thanking all clubs for their ongoing support throughout 2020 and into the future.

Old Collegians

Despite the uncertainty that Old Collegians experienced in Feb / March 2020, where at times we were unsure if there would be a playing season at all, 2020 turned out to be a huge success both on and off the field.

It was great to see such a healthy mix of both senior men's and women's players along with a good compliment of junior players, junior parents and other members of the club volunteers in a number of roles. Special mention to our Premier Reserve Grade,









Third Grade and U18s who all finished as 2020 Premiers in their respective grades. Our Premier Grade Team were Grand Finalists but lost out in a highly competitive final. Also, congratulations to our Premier Reserve and Third Grade teams for securing minor premiers, be the ball! Old Collegians saw Women's Rugby return to the fold in 2020 and I am so proud of all of the players and support staff that were involved in making this happen and in such a successful manner.

Old Collegians was lucky enough to be the receiver of a Sports Australia Facilities Grant in 2019. After receiving such great news, the OC committee set out to look at ways to benefit not only us but the whole general community around us. Stage 1 of the works program started in December 2019 with architectural drawings and Civil and Building Works etc. Stage 1 was completed in July with Stage 2 commencing mid December 2020 with expected completion date of March 2021.

Onkaparinga

Our teams made it to 6 semi-finals, 2 eliminations finals and 4 grand finals with our Women's Grade taking home the minor premiership, winning the trophy for Most Tries Scored and Women's Premiership Grand Final. We were also proud to have won the Club Championship Trophy for season 2020.

Our registration numbers continue to be strong with 70% retention of last year and 30% was recruitment or players from previous years. In the juniors we had an over-supply of players in all grades except for the U18s.

The onset of COVID restrictions in March caused a slower start to the year but our community banded together and benefitted from other businesses being shut down or too hard to get into in the area, creating a great atmosphere within our club which carried into the night.

Port Adelaide

Season 2020 saw Port Adelaide strive with the addition of a new Women's team entering the competition, a first in ten year at the club, bringing a lot of new and old face and their families to the club. With most of the women fresh to the game, and a couple old faces, saw a sneaky win in the last game to top off the year for them.

Our senior men's team kicked off the year with a trip to Victoria and a friendly game against our mates at Eltham Rugby. Our first home game of the season and RUSA match of the round saw our Premier Grade take on Woodville for the annual traditional rival game and to win the Tom Pryor Cup, for another year.



The season continued on despite the setbacks of the year and saw our under 6, 7 and 8 numbers continue to grow. We also hosted a couple of Bull Pirates game (continuing our team merger with Southern Suburbs in under 14 and 15s teams)

Along with hosting a Crippled Crows game and Junior Grand Finals at our Club, within the club we saw some personal successes with milestones achieved by some players including a 500-game achievement to Tim Mattin and two of our Junior players representing in the Northern Regional Teams.

The year continued in style by hosting one of the biggest events in the Clubs history with the Port Pasifika. This night saw a celebration of the clubs strong pacific and indigenous cultures, something we are proud of!

Southern Suburbs

2020 was the season that nearly didn't happen due to COVID-19, but after a late start and many restrictions in place, Souths pulled together and had a positive year.

A few highlights of the season included the growth of our U7s, with numbers in excess of 15 players it was a huge increase from previous years. We also had another successful season with Port Adelaide joining us in the U14 & U16 grades. The return of the 3rd Grade brought back laughter and joy to the "old boys" whilst creating a positive impact on club culture, and an opportunity for the younger players to experience senior rugby.

The on-field results didn't go our way this year with the Premier and Reserve Grades both finishing 5th, Thirds finishing 3rd, and the Senior Women finishing 6th, but with new coaching staff and a positive vibe, we look forward to a stronger 2021 season. Lastly, we acknowledge the loss of Serge Naumenko, a great rugby man and loyal Souths Life Member.

Woodville

2020 was an extremely difficult year for the club and community as a result of COVID-19 protocols. We had a stunted start, pause and then ultimately a successful finish to the season under the most adverse conditions. The club continues to go through a significant period of re-building. Whilst the physical structure has been completed, more work needs to be done to adequately manage our volunteer base to engage all platers and families in club life. Relationships with Rugby Union SA continue to be on excellent ground as we have hosted numerous state training (both physically and administrative) sessions over the year culminating with the successful Junior Grand Finals and the Regional Tournament.









Crippled Crows Masters

In March there were a few Crippled Crows joining with Maciu Vosa Invitational XV for a trip to the sunshine coast to raise funds for Maciu and his ongoing care following spinal injury.

Despite the challenges COVID through at us, we still managed to have 7 games scattered throughout the year. A big thank you to all those clubs who hosted matches this season.

In November, we were all deeply saddened by the passing of committee member Serge Naumenko, his death has left us completely puzzled and devastated. We were able to gather and share the grief we all felt, supporting each other.

The Christmas party combined with Old Collegians was entertaining, with a solid attendance from Crippled Crows stalwarts.

The committee have worked well together despite the obstacles we've faced this year and we thank them all for their time, skills and commitment to keeping rugby alive for the older generation.

Firebrand Rugby Sevens

Firebrand Rugby Club was founded in 2015 to provide an option for girls in SA who were too old for junior rugby but too young for senior rugby, and also to provide a program for women who wanted to develop more specifically as 7s players.

Thankfully, five years later there is less of a need on both of those fronts. Rugby Australia now permits girls aged up to 15 to be dispensated to play in U14s, Rugby SA runs a number of girls-only development programs for girls aged 12 to 18, and the University of Adelaide Roma's provides a pathway for women 7s players.

However, Firebrand continues to keep a weathereye out for opportunities to offer girls and women in the 7s space. In 2020, this involved fielding a women's team at Elizabeth 7s; half were Roma's who aren't members of local clubs, and the other half were North Torrens RUFC women. This represented North Torrens first foray into the women's rugby. We were delighted to give them the chance to play and be mentored by SA's best 7s players. We were also delighted to have them take home the win!

SCHOOLS RUGBY

Player numbers

The 2020 season did not begin until Term 3 due to COVID-19 restrictions on recreational sport. This meant the season was reduced to a six-round competition for all age groups, with sides playing each other twice, once home and once away.

Player numbers at established rugby schools PAC, SPSC and PEM were consistent with each school registering around 70 players across all three age groups. Pleasingly, Sacred Heart College entered sides in all three age groups this season. Overall competition numbers were lower than the previous two seasons due to the withdrawal of SE Harlequins from the competition. Unfortunately, after three seasons of dedicated effort by parents to maintain the SE Harlequins side, the respective Heads of Sport at each school were unable to step in and provide ongoing support. This is something SASRU has discussed with Scotch College, the main contributor to player numbers in the SE Harlequins' team.

Player numbers at Under 18 level remained consistent, however both Under 14 and Under 16 age groups saw reduction of close to 20 players respectively. These are the two age groups in which the SE Harlequins group fielded sides. In 2021 the SASRU committee hopes to increase team numbers in at least two age groups (U18 and U16) and return player numbers to close to 300 registered players. The percentage of players who represent a RUSA club was significantly lower than in previous years, down to 17% in 2020 compared to 32% in 2019.

Developments in 2020

Member schools agreed to commence the 2020 season with two weeks of rugby 7s. This competition was not for points and aimed to provide a pre-season period for all schools and an introduction to rugby for less experienced players. Due to the delayed start of the 2020 season, Rugby 7s did not occur and the season commenced with regular 10 a-side matches.

Two weeks of rugby 7s was employed in 2019. At

	Under 18	Under 16	Under 14	
Grand Final Winner	al St Peters Sacred Heart		Sacred Heart College	
1st	Prince Alfred College 25 points	Prince Alfred College 16 points	Sacred Heart College 29 points	
2nd	St Peters College 22 points	Sacred Heart College 15 points	Prince Alfred College 16 points	
3rd	Sacred Heart College 9 points	Pembroke School 14 points	Pembroke School 11 points	
4th	Pembroke School 2 points	St Peters College 14 points	St Peters Secondary 6 points	





SASRU total player numbers by age group										
	2020	2019	2018							
Under 18	98	105	92							
Under 16	84	101	108							
Under 14	78	93	95							
TOTAL	260	299	295							

this time SASRU subsumed the costs of referees and first aid for the two weeks which totalled \$900. Member schools are keen to commence 2021 with rugby 7s and so this cost will need to be passed onto member schools in the form of a registration fee.

2020 again saw small amendments to the SASRU Game management guidelines together with the participation agreement. Adherence to both documents continues to be a requirement to participate in the SASRU competition. These documents are reviewed at the end of each season and distributed to schools during the team nomination process in Term 1. In 2020 schools earnt a bonus point for a loss of less than 7 points, but no bonus point for scoring four or more tires. Such allocations are common in RUSA and national level competitions. This will be reviewed by the SASRU committee in 2021.

RUSA again carried out administrative services for SASRU, publishing fixtures on Rugby Xplorer, tallying ladders and appointing referees. The SASRU committee wish to thank RUSA staff, in particular Rose Jackson and Pete Garden, for their ongoing support.

Finally, as winners of the U18 competition, St Peters Secondary College became the inaugural holders of The Begley Cup. This is a fitting achievement for the College and a suitable acknowledgement of the tireless service Tony Begley gave to rugby at the school for over two decades.

REFEREES ASSOCIATION



Executive Committee

President: Phil Jones Vice President:
Dave Gunning

Secretary: Mike Meredith Treasurer: Quentin Fleischfresser Referee Development

Officer: Tristan Clements
Selections Chair: Mike Beresford

Despite the COVID roadblock, we still managed a very successful rugby season thanks to the outstanding work of RUSA and all clubs involved, including the Referees Association. During the season we refereed a collective 481 games and 376 assistant referees, along with Elizabeth 7s tournament, Beach rugby and Regional Gala day.

It was with great sadness that we saw the passing of one of our own in Quentin Fleischfresser. "Q", as he was affectionately known, has been a member of the Referees Association for over 15 years, coming to South Australia from Queensland (once a red always a red). He has held the position

of Treasurer since 2006 and has been a

huge influence on the development and coaching of referees in SA. He received the RDO encouragement award in 2005, Life Members most improved in 2008 and Presidents outstanding service in 2009. He refereed several grand finals in both priors and juniors and was AR in many

seniors and juniors and was AR in many more. Q you will be sorely missed.

The comms gear purchased last year continued to get a good work out at Premier grade with many referees becoming familiar with usage and protocols. We will continue to work on expanding the use of comms next year as we are able to afford more sets.

Weekly training was a highlight this year as an initiative organised by our RDO that provided some training opportunities and improving our overall fitness levels. The monthly zoom training nights on the first Wednesday of each moth were a great initiative supported by both our RDO Tristan and also by Graham Cooper at Rugby Australia. Graham even gave his time freely when his hours were cut short because of the COVID crisis.

On behalf of the Executive Committee, I would like to congratulate the recipients of our awards this year and those getting a grand final appointment. This could not happen without much work going on behind the scenes from our coaches, selectors and those at RUSA, particularly Rose. Thank you all for another very successful season. The Committee wishes you and your families a safe and festive holiday season and hope we can return to more familiar routines next year.

Congratulations to our new Life Member inducted for the Referees Association: Michael Beresford

Our Grand Final Referees for 2020 were Premier 1: Peter Jackson, Dave Gunning

& Damon Goulding

Premier 2: Guillermo Garcia, Jason

Hyam & Jamie Wilson

Reserve 1: Adam Bethell, Tristan

Clements & Chris Kummerow

Reserve 2: Tristan Clements, Peter

Campagna, Caelan Doudle

Third Grade: Brett Hart, Morne Britz,

Caelan Doudle

Women: Alistair Walton, Amanda

Sheeky & Ross Neal

Under 18: Alan Judge, Peter Jackson &

Chris Kummerow

Under 16: Morne Britz, Kevin Rowley &

Jason Hyam

Under 14: Lenny Eilers, Peter Campagna

& Jamie Wilson

Under 12: Caelan Doudle, Daniel

McDowell & Mick Elwell

Don Smith Awards:

Outstanding Service: Michael Beresford RDO Encouragement Award: Chris Kummerow

Life Manuals as

Life Members Most Improved: Adam Bethell

Quentin Fleischfresser Outstanding Junior Referee: Henri Pardoe



STATE REPRESENTATIVE PROGRAMS



The State Representative program was redesigned in 2020 to accommodate the current COVID restrictions.

With no touring nor interstate competitions the players were challenged with playing a regional competition, with our clubs divided into 3 regions and competing in a one-day event over 6 age categories. U12, U14 & U16 were divided into north, south and

central and U18s were split into east and west. There was a separate competition held for our girls with games held in U14 and U17 age grades.

Players for the regionals were able to use the lottery, sponsored by Maughan Thiem Kia, to sell tickets and raise funds for their costs. Rugby Union SA continue to find ways to make programs accessible to everyone.

The Academy Program was running again in 2020, this time with 30 players, 10 junior boys, 10 senior boys and 10 girls. The academy strives to educate players not only about the game, physical growth and correct nutrition, but most importantly, about the values of Rugby Union and incorporating them into our life.



AON Uni7s



The University of Adelaide Roma's are SA's elite women's 7s pathway team playing around the country in the Aon National University 7s Series. It is funded and run by the Adelaide University Sports Association as part of the elite performance pillar of its Strategic Plan.

In the first three years of the Series (2017-2019) we cemented ourselves as a genuine contender against the eastern state rivals, recruited and developed dozens of excellent newcomers to rugby, and hosting two spectacular tournaments at Graduates Oval in North Adelaide.

Unfortunately, COVID19 was a bit of a speedbump; the 2020 Series was cancelled due to shut-downs and travel restrictions. The Roma's are now preparing for the 2021 Series which will be held March-May instead of the usual August-October, and is looking forward to getting back on the field.

We thank previous Coach James



O'Keefe (above) for his work in establishing such a successful program. James has returned to his home in Orange NSW for family reasons, and we wish him all the best. We welcome Marcus Blackburn to the role of Head Coach. Marcus has coached all over the world, including Wales, Singapore,

Jamaica (at the Commonwealth Games), Randwick RFC, and as head of the NSW 7s program. We are lucky to have him! We are also pleased to have been included as a SASI program, and the players are now fortunate enough to be doing their S&C under those goldstandard auspices.





Season 2020 certainly was a challenging year. Before the global pandemic put a stop to all sports and training in mid-February, RUSA was able to run a couple of events involving juniors. The Beach 5s competition included the Under 14s and Under 16s for the first time. The visiting Classic Wallabies involved in the Senior competition were involved with the Juniors by refereeing their games. The day before the competition, RUSA was able to take the team of Classic Wallabies to Oceanview College for an intensive skills session with their Sports Academy students.

Before the hiatus to sport, RUSA and Southern Suburbs were able collaboratively able to run another edition of the Touch 7s Primary School Carnival. The Carnival saw 20 teams participate from primary schools in the local area. Both boy and girls' divisions we create for students in years 5, 6 & 7.

When team training restarted, RUSA worked closely with clubs to provide support to get teams ready to resume the regular season. Despite the huge amount of uncertainty of what the future would hold, the competition grew to include new teams. Port Adelaide introduced an Under 8s side, Elizabeth introduced an Under 16s side and Woodville introduced both Under



16s and 18s. Numbers across some junior sides at Brighton, Woodville and Onkaparinga increased to the point that coaches agreed to rostering players off.

During the September school holidays, RUSA was able to run a school holiday clinic for players aged 5-12 years old. It saw 55 players attend Woodville RUFC for a day of fun rugby games and inside activities. Thankfully, some Academy program participants volunteered their time to ensure all participants enjoyed the day. Picture "School Holiday Clinic"

An important off-field achievement from season 2020 was the further inclusion of the Junior Youth Rugby Committee (JYRC). The committee with representatives from each club meet regularly throughout the year (either face-to-face or via Zoom) to discuss what could and could not be achieved within Government COVID guidelines. Throughout the season, guidelines around crowd numbers, contact training, physical distancing and contact tracing were constantly changing. The JYRC was a great was to convey this information and allow clubs to collaboratively share ideas with each other.

Despite the setbacks of the year, the junior competition remained healthy and competitive. RUSA is looking forward to continuing the trend of growth into season 2021.

WOMEN'S DEVELOPMENT



Despite the outbreak of a global pandemic, the SA Women's rugby competition in 2020 was able to stabilise on the significant growth from the previous season.

The year was just warming up with 5 women's teams joining in the fun with the social Beach 5s comp, and 8 teams competing at Elizabeth 7s before a 2 months hiatus for all sports Australia wide.

Despite the delay to the start of the XVs season, the competition saw very competitive matches across the board. Old Collegians and Port Adelaide welcomed back teams into the competition and saw significant improvement across the season.

Of note, the Grand Final match was contested between fierce rivals Brighton and Onkaparinga with Onkaparinga taking the title with a last-minute try scored during extra time.

2020 saw no opportunity for State Representative teams to tour so we looked inward and created a new opportunity to play locally. With the conception of the Regional Competition in lieu of travelling representative teams, the girls were able to participate. Training together as a squad, the players were then split into two teams for the competition. The Under 15s girls played 10s and the Under 18s played



7s. The Regional competition presented an opportunity for some new Female Coaches to come on board. Three current players from the Women's playing cohort put their hands up to help out and apply their knowledge on the next generation of players.

During the season, the RUSA Academy program expanded to include more junior girls. 10 female players were invited to train fortnightly alongside the boys involved. The sessions were a combination of field and gym sessions. The field sessions allowed players to work intensely on individual skillsets and decision making, while the gym sessions gave an opportunity for players to work on introductions to strength training.

Despite the delays and challenges 2020 presented, the season was overall a success. RUSA is looking forward to continuing to support the huge area of growth that is girls/women's rugby.



2020 MINOR ROUND RESULTS

Coopers Premier Grade

RANK	TEAM	Р	W	D	L	Pts
1	Brighton	13	12	0	1	59
2	Old Collegians	13	10	0	3	52
3	Burnside	13	10	0	3	51
4	Onkaparinga	13	9	0	4	47
5	Southern Suburbs	13	7	0	6	36
6	Woodville	13	5	0	8	27
7	Port Adelaide	13	5	0	8	25
8	Adelaide University	13	3	0	10	21
9	Elizabeth	13	3	0	10	16
10	Barossa	13	1	0	12	5

Reserve Grade

RANK	TEAM	Р	W	D	L	Pts
1	Old Collegians	11	10	0	1	49
2	Onkaparinga	11	9	0	2	46
3	Burnside	11	7	0	4	39
4	Brighton	11	7	0	4	38
5	Southern Suburbs	11	5	0	6	25
6	Adelaide University	11	4	0	7	21
7	Port Adelaide	11	2	0	9	10
8	Elizabeth	11	0	0	11	0

Third Grade

RANK	TEAM	Р	W	D	L	Pts
1	Old Collegians	11	11	0	0	60
2	Onkaparinga	11	7	1	3	40
3	Southern Suburbs	11	5	1	5	36
4	Brighton	11	6	1	4	36
5	Burnside	12	6	1	5	33
6	North Torrens	11	2	0	9	9
7	Adelaide University Sharks	11	0	0	11	2

> Competition points adjusted for BYE calculation

Open Women

RANK	TEAM	P	W	D	L	Pts
1	Onkaparinga	12	11	0	1	54
2	Adelaide University	11	8	0	3	47
3	Brighton	12	8	0	4	41
4	Burnside	12	8	0	4	39
5	Woodville	11	7	0	4	38
6	Southern Suburbs	12	4	0	8	22
7	Old Collegians	12	4	0	8	21
8	Port Adelaide	11	2	0	9	12
9	Barossa	11	0	0	11	0

> Competition points adjusted for BYE calculation



Under 18

RANK	TEAM	Р	W	D	L	Pts
1	Burnside	10	9	0	1	45
2	Old Collegians	10	7	1	2	36
3	Woodville	10	5	0	5	26
4	Brighton	10	2	0	8	15
5	Onkaparinga	10	1	1	8	8

Under 16

RANK	TEAM	Р	W	D	L	Pts
1	Brighton	12	12	0	0	59
2	Barossa	12	9	0	3	45
3	Burnside	12	8	1	3	43
4	Old Collegians	11	7	1	3	43
5	Onkaparinga	12	6	0	6	37
6	Adelaide University	12	3	0	9	19
7	Elizabeth	11	3	0	8	18
8	Bull Pirates (Souths and Pt Adel)	11	2	0	9	11
9	Woodville	11	1	0	10	5

> Competition points adjusted for BYE calculation

Under 14

RANK	TEAM	P	W	D	L	Pts
1	Burnside	12	11	0	1	56
2	Onkaparinga	12	9	0	3	47
3	Brighton	12	8	0	4	41
4	Old Collegians	11	7	0	4	41
5	Adelaide University	12	6	0	6	30
6	Woodville	11	5	0	6	27
7	Bull Pirates	11	4	0	7	20
8	Elizabeth	11	1	0	10	9
9	Barossa	12	1	0	11	8

 $[\]verb|> Competition points adjusted for BYE calculation|\\$

Under 12

RANK	TEAM	Р	W	D	L	Pts
1	Brighton	12	12	0	0	59
2	Woodville	11	7	1	3	44
3	Onkaparinga	12	8	0	4	44
4	Old Collegians	11	7	0	4	42
5	Adelaide University	12	7	0	5	36
6	Burnside	12	5	0	7	27
7	Southern Suburbs	11	3	1	7	19
8	Elizabeth	11	2	0	9	11
9	Barossa	12	0	0	12	2

> Compet<mark>it</mark>ion points adjusted for BYE calculation

2020 COMPETITION STRUCTURE

Following the 2019 "split-season" draw, the Competition Advisory Group (CAG) agreed that a change in the overall structure was required leading into 2020. The agreed principles were conducive to an 18-round competition, with Clubs playing each other twice in the season on home and away fixtures. In February, the draw was agreed and published in preparation for Round 1 on 4 April.

Unfortunately, in mid-March 2020 the COVID-19 pandemic started impacting Australia, and in the following weeks all Community Sport in South Australia was halted. RUSA watched closely how the pandemic developed and supported Clubs as they in turn supported members.

Considerable effort was put in to adhering to COVID Safe practices as they were announced by federal and state governing bodies, as well as from Rugby Australia, and a huge effort was put in by Clubs to return to training at the earliest and safest opportunity.

This allowed for Rugby in South Australia to return to competition on 27 June 2020 – the first rugby competition in the Country to do so. The revised draw allowed for 14 rounds, including a Trial Match round as required for a safe return to competition, and did not encroach too far into Summer Sports commencing.

Despite the delay in commencing the season, and the continuing COVID Safe practices required throughout the season, the South Australian competition was able to complete the revised season including the finals series - 2 weeks for Junior teams and 3 weeks for Seniors.

Like the minor rounds, the pandemic also changed the way finals could be facilitated in 2020. Keeping crowd numbers to a minimum and reducing cross-pollination of people from multiple clubs at a single location were key to this finals structure and while logistically there were some challenges faced, the community were understanding and enjoyed more live streamed matches.

I would like to once-again express my appreciation for the way Clubs implemented and supported COVID Safe practices and continue to do so. Well done, and I look forward to a "new normal" 2021.

"Considerable effort was put in to adhering to COVID Safe practices as they were announced by federal and state governing bodies, as well as from Rugby Australia"



JUDICIARY



Rugby SA's Judicial Committee is an independent panel convened under World Rugby Regulation 17 and the Rugby Australia Disciplinary Rules. Its role is to adjudicate complaints under the Code of Conduct and to conduct disciplinary proceedings for Foul Play. Its proceedings are governed by Regulation 17 and those Rules, and the legal principles which apply to disciplinary hearings.

The role of the Judicial Committee is a largely thankless task, requires specific skills and a high degree of integrity, and takes many hours of volunteer time each week. I cannot speak highly enough of the panellists who give up their Wednesday nights in the service of Rugby in dealing with its least inspiring moments and working to ensure uniformity in the way disciplinary procedures are administered in the game across Australia.

The 2020 panel included (in alphabetical order) Fraser Bell, Paul Black, Neil Bradley, Fiona Brady, Kim Evans, Michael Figwer, Tom Johnston, Michael Kelledy, Eugene Lagana, Curtis Mohr, and Justin Olliffe.

I thank them all, and compliment them on their diligence and integrity. I also take this opportunity to thank the staff of Rugby SA, and particularly Pete Garden, for all the administrative and background work necessary to schedule the hearings and manage correspondence with Clubs and players.

There were nearly twice as many incidents in 2020 as there were in 2019, despite the shorter season. That increase is entirely attributable to foul play in the nature of striking, stomping and kicking. This is a troubling pattern; clubs and players are cautioned that foul play of this nature will be dealt with severely in 2021.

It is possible that this increase in cards/ citings for striking has been caused, in whole or in part, by the changes to the manner in which referees have been directed to manage contact to the head. As of 2020, any contact to the head is likely to result in a red card, whereas a greater discretion existed in the past to issue a yellow card, penalty or warning. Regardless of why this increase has occurred, it is a troubling pattern; clubs, coaches and players should be aware of the changing ways in which our game is refereed, and adapt their conduct accordingly. Clubs,

coaches and players are cautioned that foul play of this nature is very likely to be red-carded in 2021, and in hearing any matter regarding contact to the head the Judicial Committee is directed by the Rugby Australia Disciplinary Rules to assume a starting sanction of 6 weeks.

The increase in red cards and citations, and a similar increase in Code of Conduct complaints, is problematic in many ways. These incidents reflect poorly on our game and our community, have a negative impact on people's enjoyment of the game, and divert valuable time and resources away from better uses. In 2020 approximately 30 hours per week was spent on disciplinary matters by Rugby SA staff, Referees, Judicial Committee members, players and club officials. Poor discipline is costly for all of us; we can do better in 2021.

Red Cards and Citations

	2016	2017	2018	2019	2020
TOTAL	21	19	17	16	30
Dissent	2	1	2	4	2
Tackle	13	10	6	7	7
Striking / kicking / stomping	6	6	9	5	21

2020 GRAND FINAL RESULTS



Premier 1: Brighton 43 d Old Collegians 22 Man of the Match, Cruz Topai-Aveai



Premier 2: Southern Suburbs 51 d Woodville 7



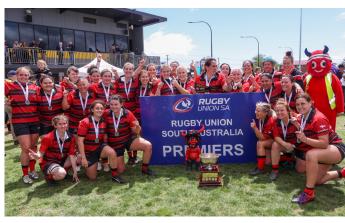
Reserve 1: Old Collegians 52 d Onkaparinga 24



Reserve 2: Southern Suburbs 22 d Adelaide University 3



Third Grade:
Old Collegians 27 d Brighton 23



Women: Onkaparinga 22 d Brighton 17
Woman of the Match, Brianna Nathan





Under 18: Old Collegians 21 d Burnside 17 *Player of the Match, Jervaiius Lapworth*



Under 16:Burnside **28** d Brighton 27



Under 14: Burnside 25 d Onkaparinga 7



Under 12: Brighton 57 d Onkaparinga 15

DON SMITH MEDAL AWARDS



TAMAKI CUP

(Minor Round Premiers) Brighton

COOPERS CLUB CHAMPION

Onkaparinga

COOPERS ALEHOUSE VOLUNTEER OF THE YEAR

Peter Campagna, Elizabeth

DARRYL RYAN MEMORIAL TROPHY

(Best Kept Grounds and Facilities)
Brighton

SA RUGBY TOP TEAM TRIES AWARD

(Highest Try Count Women) Onkaparinga



BOB HOGARTH TOP TEAM TRIES AWARD

(Highest Try Count Men) Old Collegians Premier

HJ ROGERS MEMORIAL SHIELD

(Administrative Services)
George McDonald, Onkaparinga

NEIL CHARTER DEVELOPMENT SHIELD

(Junior Development)
Lainie Cozzitorto, Barossa

RAY ROSSER MEMORIAL CUP

(Coach of the Year) Richard Wasley, Brighton



UNDER 18s TACKLING TROPHY

Spiridon Haratsaris, Brighton

MEREDITH KNOWLER TACKLING TROPHY

Brianna Nathan, Brighton

SIR NORMAN JUDE TACKLING TROPHY

Jack Cook, Brighton

JUNIOR MAUALAIVAO MEMORIAL SHIELD

(Best & Fairest U18) Samuel Rahaley, Burnside

RAY HERDE MEMORIAL SHIELD

(Best & Fairest U21) Cruz Topai-Aveai, Brighton

EDNA REILLY MEMORIAL CUP

(Best & Fairest Womens Player) Zahn Anthony, Woodville

PRESIDENTS TROPHY

(Outstanding Forward)
Stewart Nutt, Old Collegians

CHAIRMANS TROPHY

(Outstanding Back) Sean Meredith, Burnside

DON SMITH MEDAL

(Best & Fairest Premier Grade) Stewart Nutt, Old Collegians



OFFICE BEARERS



PATRON

His Excellency the Honourable Hieu Van Le AC. Governor of South Australia

PRESIDENT

Mr M von Berg MC OAM

RUGBY UNION SA BOARD

Mr J Courtney, Chair

Mr B Smith, Deputy-Chair

Ms E Casciano

Mr M Hayes

Ms M Knowler

Ms M Lloyd

Mr M Lodge

Mrs J Schiller

CHIEF EXECUTIVE OFFICER

Mr C Jones

RUBGY UNION SA STAFF

Mr P Garden

Mr J Hvam

Ms L Kenny

Mrs R Jackson

Mr I Sorongan - to August

PLAYER LIFE MEMBERS

(2005) Mr H Dijksman

(2005) Mr S Elliott

(2005) Mr R Kitson

(2005) Mr M McKenzie-Smith

(2007) Mr J Fidock

(2013) Mr P Jackson

(2018) Mr G Cavuoto *

(2018) Mr B Hannam

(2018) Mr R Hannam

(2018) Mr T Londema

(2019) Mr B Scott

(2019) Mr G Millar OAM

(2019) Mr R Sen

(2019) Mr E Fidock OAM

REFEREE LIFE MEMBERS

(2002) Mr G Burrows

(2002) Mr M Rixon

(2005) Dr R Essery

(2007) Mr G Pope

LIFE MEMBERS

(1937) Mr NM Mair *

(1939) Mr G Portus *

(1948) Mr A Neilson *

(1950) Mr J Case *

(1952) Mr J Parry *

(1954) Mr P Campbell *

(1960) Mr J Carroll *

(1965) Mr C Runge *

(1972) Mr A Marks

(1975) Mr K Grayling MBE *

(1982) Mr C Plews *

(1988) Mr NC Mair *

(1989) Mr R Herde *

(1996) Mr G Millar OAM

(2002) Mr E Apted

(2005) Mr G Doughty *

(2006) Mr R Badcock

(2006) Mr B Cooper

(2006) Mr E Fidock OAM

(2006) Mrs J Millar

(2006) Mr M von Berg MC OAM

(2007) Mr B Hickman

(2007) Mr K Phelps *

(2007) Mr N Whittaker

(2010) Mr A Mallison *

(2011) Mr P Badcock

(2013) Mr P Brown

(2013) Mr G Holdich

(2015) Mr J Hudson

(2019) Mr P Jones

MEMBER DELEGATES

Adelaide University

Mr M Mooney

Barossa Rams

Mr F Vivian

Brighton Mr W Londema

Burnside

Mr G English

Elizabeth

Miss S Cowan

IVIISS 3 COWall

North Torrens

 $\mathsf{Mr}\;\mathsf{D}\;\mathsf{Morcom}$

Old Collegians

Mr R Costanzo

Onkaparinga

Mr M Whitton

Port Adelaide Mr A Williams

Southern Suburbs

Mr T TePaiho

Woodville

Mr G Gibson

SA Schools Association

Mr A MacGregor

SA Referees Association

Mr P Jones

NON-VOTING ASSOCIATES

Crippled Crows

Mr F Vivian

Firebrand

Ms K Evans

DELEGATES TO RUGBY AUSTRALIA

Mr C Jones

Mr J Courtney

HONORARY SOLICITOR

Mr T Johnston, TEJ Law

HONORARY ACCOUNTANT

Mr G Holdich

AUDITORS

PERKS Accountants

South Australian Rugby Union Ltd ABN 67 091 684 409

Financial Statements

For the Year Ended 31 December 2020



South Australian Rugby Union Ltd ABN 67 091 684 409

Contents

For the Year Ended 31 December 2020

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ABN 67 091 684 409

Directors' Report 31 December 2020

The directors present their report on South Australian Rugby Union Ltd (the "Company") for the financial year ended 31 December 2020.

1. General information

Information on directors

The names of the directors in office at any time during, or since the end of, the year are:

J Courtney (Chair)

G Brown (resigned May 2020)

M Knowler (re-elected May 2020)

M Lodge

M Lloyd (re-elected Nov 2020)

E Casciano

B Smith

J Schiller

M Hayes

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

Principal activities

The principal activities of the South Australian Rugby Union Ltd during the financial year were the playing and promotion of Rugby Union in South Australia and the stewardship of the accumulated assets of the company.

No significant changes in the nature of the Company's activity occurred during the financial year.



ABN 67 091 684 409

Directors' Report 31 December 2020

1. General information

Short term objectives

The Company's short term objectives are to:

- To maximise the South Australian community's interest in Rugby Union;
- To maximise the South Australian community's participation in Rugby Union;
- To improve the quality of the participation experience within the South Australian Rugby Union;
- To improve the sustainability and viability of South Australian community rugby providers;
- To grow the financial resources available to invest in South Australian Rugby Union.

Long term objectives

The Company's long term objectives are to:

 To establish a thriving rugby environment, underpinned by health participation, a high level of engagement and strong achievement at all levels.

Strategy for achieving the objectives

To achieve these objectives, the Company has adopted the following strategies:

- To work with local media, the Government of South Australia and the SA Rugby community to increase the profile of local Rugby Union and stage regular, international and high quality Rugby Union in South Australia;
- To work in partnership with a range of community stakeholders including Government, South Australian businesses, rugby clubs, rugby participants (players, officials and administrators) to conduct a range of programs and activities to attract and recruit junior and senior players, coaches, officials and volunteers to be actively involved in the rugby community;
- To retain a large percentage of participants from year to year by offering quality competition appropriate
 to the needs of our constituents, education and training programs and opportunities for players to
 participate in State Representative Programs;
- To work in partnership with local government, the Government of South Australia and the Australian Rugby Union to ensure SA Rugby facilities and SA Rugby providers have the capacity and capability to deliver quality rugby experiences and to cater for growth;
- To ensure SA Rugby and rugby providers have the financial and physical resources to carry out our collective strategies.

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Directors' Report 31 December 2020

1. General information

How principal activities assisted in achieving the objectives

The principal activities assisted the Company in achieving its objectives by:

• Providing the personnel, funds, competitions and consultative and regulatory structure to progressively achieve the objectives set.

Performance measures

The following measures are used within the Company to monitor performance:

- Player participation rates;
- Strategic plan milestones;
- Monthly CEO reporting;
- Budget targets for sponsoring income;
- Maintenance of net assets levels;
- Financial Surplus

Members guarantee

South Australian Rugby Union Ltd is a company limited by guarantee. In the event of, and for the purpose of winding up of the company, the amount capable of being called up from each member is limited to \$100 subject to the provisions of the company's constitution.



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Directors' Report 31 December 2020

2. Other items

Events after the reporting date

No matters or circumstances have arisen since the end of the financial year which significantly affected or could significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in future financial years.

Meetings of directors

During the financial year, 11 meetings of directors were held. Attendances by each director during the year were as follows:

	Directors' Meetings		
	Number eligible to attend	Number attended	
J Courtney	11	11	
G Brown	2	2	
M Knowler	11	11	
E Casciano	11	11	
B Smith	11	10	
M Lodge	11	8	
M Lloyd	11	11	
J Schiller	11	9	
M Hayes	11	11	

Auditor's independence declaration

The lead auditor's independence declaration in accordance with section 307C of the *Corporations Act 2001*, for the year ended 31 December 2020 has been received and can be found on page 5 of the financial report.

Signed in accordance with a resolution of the Board of Directors:

Director name:

B Smith

Dated this 31st day of March 2021

ABN 67 091 684 409

Auditors Independence Declaration under Section 307C of the *Corporations Act 2001* to the Directors of South Australian Rugby Union Ltd

I declare that, to the best of my knowledge and belief, during the year ended 31 December 2020, there have been:

- (i) no contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

PERKS AUDIT PTY LTD

180 Greenhill Road

Parkside

South Australia 5063

PETER J HILL

Director

Registered Company Auditor

Dated at this 31st day of March 2021



ABN 67 091 684 409

Statement of Profit or Loss and Other Comprehensive Income For the Year Ended 31 December 2020

		2020	2019
	Note	\$	\$
Revenue	2	465,837	550,233
Other income	2	348,515	407,828
Employee benefits expense	3	(500,303)	(495,875)
Other expenses		(199,354)	(399,436)
Depreciation and amortisation expense	3	(28,427)	(30,527)
Interest expense		(13,997)	(15,031)
Profit before income tax		72,271	17,192
Income tax expense	1c	-	-
Profit attributable to members		72,271	17,192

ABN 67 091 684 409

Statement of Financial Position As At 31 December 2020

	Note	2020 \$	2019 \$
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	4	310,568	216,959
Trade and other receivables	5	32,044	20,043
Inventories	6	6,136	9,957
Other assets	7	1,790	10,677
Investments held for sale	_	2,200	2,200
TOTAL CURRENT ASSETS	_	352,738	259,836
NON-CURRENT ASSETS			
Right-of-use-assets	8	137,071	155,347
Plant and equipment	9	29,471	27,235
TOTAL NON-CURRENT ASSETS	_	166,542	182,582
TOTAL ASSETS		519,280	442,418
LIABILITIES CURRENT LIABILITIES Trade and other payables Lease liability Other liabilities	10 11	24,934 14,746 99,208	50,135 27,378 87,695
TOTAL CURRENT LIABILITIES		138,888	165,208
NON-CURRENT LIABILITIES Employee benefits Lease liability	- -	31,770 133,357	- 134,216
TOTAL NON-CURRENT LIABILITIES	<u>-</u>	165,127	134,216
TOTAL LIABILITIES	_	304,015	299,424
NET ASSETS	=	215,265	142,994
EQUITY Retained earnings		215,265	142,994
TOTAL EQUITY		215,265	142,994



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Statement of Changes in Equity For the Year Ended 31 December 2020

Balance at 31 December 2019

2020

	Retained	T - 4 - 1
	Earnings	Total
	\$	\$
Balance at 1 January 2020	142,994	142,994
Profit attributable to members of the company	72,271	72,271
Balance at 31 December 2020	215,265	215,265
2019		
	Retained Earnings	Total
	\$	\$
	•	
Balance at 1 January 2019	125,802	125,802
Profit attributable to members of the company	17,192	17,192

142,994

142,994

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Statement of Cash Flows

For the Year Ended 31 December 2020

		2020	2019
	Note	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES:			
Receipts from clubs, players, grants, sponsors and others		666,084	1,098,814
Jobkeeper receipts		109,500	-
Cash flow boost		80,464	-
SA Small Business Grant		10,000	-
Interest received		250	193
Payments to suppliers and employees		(727,493)	(984,477)
Finance costs	<u>-</u>	(13,997)	(15,031)
Net cash provided by operating activities	14	124,808	99,499
CASH FLOWS FROM INVESTING ACTIVITIES:			
Purchase of plant and equipment		(17,708)	(20,091)
Net cash (used in) investing activities		(17,708)	(20,091)
CASH FLOW FROM FINANCING ACTIVITIES:			
Lease repayments		(13,491)	(12,158)
Net cash (used in) financing activities		(13,491)	(12,158)
Net increase in cash held		93,609	67,250
Cash at beginning of financial year		216,959	149,709
Cash at end of financial year	4		<u> </u>
Cash at one of illiandal year	7	310,568	216,959



ABN 67 091 684 409

Notes to the Financial Statements For the Year Ended 31 December 2020

1 Summary of Significant Accounting Policies

a. General information

The financial report is for South Australian Rugby Union Ltd as an individual entity, incorporated and domiciled in Australia. South Australian Rugby Union Ltd is a company limited by guarantee.

b. Basis of preparation

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements of the Australian Accounting Standards Board (AASB) and the *Corporations Act 2001*. The company is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions.

Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless otherwise stated.

The financial statements, except for the cash flows information, have been prepared on an accruals basis and are based on historical costs modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities

c. Income tax

No provision for income tax has been raised as the company is exempt from income tax under Div 50 of the *Income Tax Assessment Act 1997*.

d. Revenue

The core principle of AASB 15 is that revenue is recognised on a basis that reflects the transfer of promised goods or services to customers at an amount that reflects the consideration the Company expects to receive in exchange for those goods or services. If a contract contains more than one promised good or service, the components of the contract should be reflected as such in the financial statements.

Revenue is recognised and measured by applying the following five step approach:

- 1. Identify the contract with the customer
- 2. Identify the performance obligations
- 3. Determine the transaction price
- 4. Allocate the transaction price to the performance obligations
- 5. Recognise revenue as and when control of the performance obligations is transferred

Revenue from the sale of goods is recognised upon the delivery of goods to customers as this is considered when the Company's performance obligations have been met and a transaction price can be allocated reliably.

Clubs and player fees are recognised when they are received.

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Notes to the Financial Statements For the Year Ended 31 December 2020

1 Summary of Significant Accounting Policies

Revenue (continued)

Grants from government are recognised at their fair value where there is reasonable assurance that the grant will be received and the Company will comply with all the attached conditions. Government grants relating to costs are deferred and recognised in profit or loss over the period necessary to match the with the costs that they are intended to compensate.

Similarly, grants from the Australian Rugby Union are recognised in profit or loss over the period necessary to match them with the revenue, commitments and costs that they are intended to represent.

Sponsorship revenue is recognised within the financial year to which it relates to.

Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to the financial assets.

All revenue is stated net of the amount of goods and services tax (GST).

e. Inventories

Inventories are measured at the lower of cost and net realisable value.

Inventories acquired at no cost, or for nominal consideration are valued at the current replacement cost as at the date of acquisition, which is the deemed cost.

f. Cash and cash equivalents

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within short-term borrowings in current liabilities on the statement of financial position.

g. Goods and Service Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Tax Office. In these circumstances the GST is recognised as part of the acquisition of the asset or as part of an item of the expense. Receivables and payables in the statement of financial position are shown inclusive of GST.

Cash flows are presented in the cash flow statement on a gross basis, except for the GST component of investing and financing acclivities, which are disclosed as operating activities.

h. Property, plant and equipment

Each class of property, plant and equipment is carried at cost or fair value as indicated less where applicable, any accumulated depreciation and impairment losses

Plant and equipment

Items of plant and equipment are measured on the cost basis less depreciation and impairment losses.

Depreciation

The depreciable amount of all fixed assets is depreciated on a straight-line or diminishing value basis over the asset's useful life to the company commencing from the time the asset is held ready for use.



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Notes to the Financial Statements For the Year Ended 31 December 2020

1 Summary of Significant Accounting Policies

Property, plant and equipment (continued)

The estimated useful lives used for each class of depreciable assets are:

Class of Fixed Asset Useful Life

Plant and Equipment 3 to 8 years

Furniture, Fixtures and Fittings 3 to 10 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date.

i. Leases

At the inception of a contract, the Company assesses whether a lease exists - i.e. does the contract convey the right to control the use of an identified asset for a period of time in exchange for consideration.

This involves an assessment of whether:

- the contract involves the use of an identified asset this may be explicitly or implicitly identified within the agreement. If the supplier has a substantive substitution right then there is no identified asset;
- the Company has the right to obtain substantially all of the economic benefits from the use of the asset throughout the period of use; and
- the Company has the right to direct the use of the asset i.e. decision making rights in relation to changing how and for what purpose the asset is used.

At the lease commencement, the Company recognises a right-of-use asset and associated lease liability for the lease term. The lease term includes extension periods where the Company believes it is reasonably certain that the option will be exercised.

The right-of-use asset is measured using the cost model where cost on initial recognition comprises of the lease liability, initial direct costs, prepaid lease payments, estimated cost of removal and restoration less any lease incentives received.

The right-of-use asset is depreciated over the lease term on a straight line basis and assessed for impairment in accordance with the impairment of assets accounting policy.

The lease liability is initially measured at the present value of the remaining lease payments at the commencement of the lease. The discount rate is the rate implicit in the lease, however where this cannot be readily determined then the Company's incremental borrowing rate is used.

Subsequent to initial recognition, the lease liability is measured at amortised cost using the effective interest rate method. The lease liability is remeasured whether there is a lease modification, change in estimate of the lease term or index upon which the lease payments are based (e.g. CPI) or a change in the Company's assessment of lease term.

Where the lease liability is remeasured, the right-of-use asset is adjusted to reflect the remeasurement or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero. Exceptions to lease accounting

The Company has elected to apply the exceptions to lease accounting for both short-term leases (i.e. leases with a term of less than or equal to 12 months) and leases of low-value assets. The Company recognises the payments associated with these leases as an expense on a straight-line basis over the lease term.

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Notes to the Financial Statements For the Year Ended 31 December 2020

1 Summary of Significant Accounting Policies

i. Financial Instruments

Initial recognition and measurement

Financial assets and financial liabilities are recognised when the company becomes a party to the contractual provisions to the instrument. For financial assets, this is the equivalent to the date that the company commits itself to either the purchase or sale of the asset (i.e. trade date accounting is adopted).

Financial instruments are initially measured at cost on trade date, which includes transaction costs, when the related contractual rights or obligations exist. Subsequent to initial recognition these instruments are measured as set out below.

Trade receivables are initially measured at the transaction price if the trade receivable does not contain significant financing component or if the practical expedient was applied as specified in AASB 15.63.

Classification and subsequent measurement

Financial assets

Financial assets are subsequently measured at:

- amortised cost;
- fair value through profit or loss (FVTPL);
- fair value through other comprehensive income debt instruments (FVOCI debt); or
- fair value through other comprehensive income equity instruments (FVOCI equity).

Measurement is on the basis of the two primary criteria:

- the contractual cash flow characteristics of the financial asset; and
- the business model for managing financial assets.

A financial asset is subsequently measured at amortised cost if it meets the following conditions:

- the financial assets is managed solely to collect contractual cash flow of the financial asset; and
- the contractual terms within the financial asset give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding on specific dates.

A financial asset is subsequently measured at fair value through other comprehensive income if it meets the following conditions:

- the contractual terms within the financial asset give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding on specific dates; and
- the business model for managing the financial asset comprises both contractual cash flows collection and the selling of the financial asset.

By default, all other financial assets that do not meet the measurement conditions of amortised costs and fair value through other comprehensive income are subsequently measured at fair value through profit and loss.



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Notes to the Financial Statements For the Year Ended 31 December 2020

1 Summary of Significant Accounting Policies

Financial instruments (continued)

Financial liabilities

Financial liabilities are subsequently measured at:

- Amortised cost; or
- Fair value through profit or loss.

A financial liability is measured at fair value through profit or loss if the financial liability is:

- A contingent consideration of an acquirer in a business combination to which AASB 3: Business Combinations applies;
- Held for trading; or
- Initially designated as at fair value through profit or loss.

All other financial liabilities are subsequently measured at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest expense in profit or loss over the relevant period.

The effective interest rate is the internal rate of return of the financial asset or liability; that is, it is the rate that exactly discounts the estimated future cash flows through the expected life of the instrument to the net carrying amount at initial recognition.

A financial liability is held for trading if:

- It is incurred for the purpose of repurchasing or repaying in the short term;
- Part of a portfolio where there is an actual pattern of short term profit taking; or
- A derivative financial instrument (except for a derivative that is in a financial guarantee contract or a derivative that is in an effective hedging relationship).

Any gains or losses arising on changes in fair value are recognised in profit or loss to the extent that they are not part of a designated hedging relationship.

A financial liability cannot be reclassified.

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Notes to the Financial Statements For the Year Ended 31 December 2020

1 Summary of Significant Accounting Policies

k. Impairment of non-financial assets

At the end of each reporting year, the company reviews the carrying values of its tangible and intangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the asset's carrying value. Value in use is either the discounted cash flows relating to the asset or depreciated replacement cost if the criteria in AASB 136 'Impairment of Assets' are met. Any excess of the asset's carrying value over its recoverable amount is expensed to the statement of profit or loss and other comprehensive income statement.

I. Trade and other payables

Trade and other payables represent the liability outstanding at the end of the reporting period for goods and services received by the company during the reporting period which remain unpaid. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

m. Employee benefits

Provision is made for the Company's liability for employee benefits arising from services rendered by employees to balance date. Employee benefits that are expected to be settled have been measured at the amounts expected to be paid when the liability is settled and include on-costs.

n. Provisions

Provisions are recognised when the company has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions recognised represent the best estimate of the amounts required to settle the obligation at reporting date.



South Australian Rugby Union Ltd ABN 67 091 684 409

Notes to the Financial Statements For the Year Ended 31 December 2020

		2020	2019
2	Revenue and Other Income	\$	\$
	Sales revenue		
	- Club / Player Fees	250,435	236,390
	- Australian Rugby Union Grants	140,970	233,332
	- SA Government Grants	74,182	80,318
	- Interest Income	250	193
		465,837	550,233
	Other revenue		
	- Cash Flow Boost	80,464	-
	- SA Small Business Grant	10,000	-
	- Jobkeeper receipts	109,500	-
	- Other income	117,544	358,242
	- Sponsorship	31,007	49,586
		348,515	407,828
	Total Revenue and Other Income	814,352	958,061
3	Result for the Year		
		2020	2019
		\$	\$
	Expenses:		
	- Employee benefits expense	500,303	495,875
	Depreciation and Amortisation:		
	- Plant and equipment	10,151	12,122
	- Right-of-use-assets	18,276	18,405
	Total depreciation	28,427	30,527
	Auditors remuneration:	7,600	8,500
	Impairment of receivables:		
	- Bad debts (recovered) / expense	(491)	755
	Total impairment of receivables	(491)	755
4	Cash and cash equivalents		
		2020	2019
		\$	\$
	Cash at bank	310,568	216,959
		310,568	216,959

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Notes to the Financial Statements For the Year Ended 31 December 2020

5	Trade and other receivables		
		2020	2019
		\$	\$
	CURRENT		
	Trade receivables	34,544	24,585
	Provision for impairment	(2,500)	(4,542)
		32,044	20,043
6	Inventories		
		2020	2019
		\$	\$
	CURRENT		
	At cost:		
	Finished goods	6,136	9,957
		6,136	9,957
7	Other non-financial assets		
•	Other Hon-Intalicial assets	2020	2019
		\$	\$
	CURRENT	•	*
	Prepayments	1,790	10,677
		•	-
	_	1,790	10,677
8	Leases		
	The following table shows the movements in carrying amounts:		
		Leased	Leased
		Buildings	Buildings
		2020	2019
		\$	\$
	Right-of-use assets		
	At initial recognition	173,752	173,752
	Accumulated depreciation	(36,681)	(18,405)
	Net carrying amount at end of the year	137,071	155,347



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Notes to the Financial Statements For the Year Ended 31 December 2020

8 Leases (continued)

The amounts recognised in the statement of profit or loss and other comprehensive income relating to leases where the Company is a lessee are shown below:

	leases where the Company is a lessee are shown below:		
		2020	2019
		\$	\$
	Interest expense on lease liabilities	13,997	15,031
	Depreciation of right-of-use assets	18,276	18,405
		32,273	33,436
9	Plant and equipment		
		2020	2019
		\$	\$
	PLANT AND EQUIPMENT		
	Plant and equipment		
	At cost	29,953	25,302
	Accumulated depreciation	(17,483)	(11,603)
	Total plant and equipment	12,470	13,699
	Office equipment		
	At cost	23,913	24,175
	Accumulated depreciation	(6,912)	(10,639)
	Total office equipment	17,001	13,536
	Total property, plant and equipment	29,471	27,235

Movements in carrying amounts of property, plant and equipment

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year:

	Plant and Equipment		Total
	\$	\$	\$
Year ended 31 December 2020			
Balance at the beginning of year	13,699	13,536	27,235
Additions	7,616	10,092	17,708
Disposals - written down value	(1,931)	(3,390)	(5,321)
Depreciation expense	(6,914)	(3,237)	(10,151)
Balance at the end of the year	12,470	17,001	29,471

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Notes to the Financial Statements For the Year Ended 31 December 2020

10 Trade and other payables

	Trade and other payables	2020 \$	2019 \$
	CURRENT		
	Unsecured liabilities		
	Sundry payables and accrued expenses	18,574	43,800
	Employee benefits	6,360	6,335
		24,934	50,135
11	Other liabilities		
		2020	2019
		\$	\$
	CURRENT		
	Other current liabilities	20,708	23,513
	Revenue received in advance	78,500	64,182
		99,208	87,695

12 Members' Guarantee

The Company is incorporated under the *Corporations Act 2001* and is a Company limited by guarantee. If the Company is wound up, the constitution states that each member is required to contribute a maximum of \$100 each towards meeting any outstandings and obligations of the Company.

13 Financial Risk Management

The company's financial instruments consist mainly of deposits with banks, local money market instruments, short-term investments, accounts receivable and payable.

The totals for each category of financial instruments, measured in accordance with AASB 9 as detailed in the accounting policies to these financial statements, are as follows:

	2020	2019
	\$	\$
Financial Assets		
Cash and cash equivalents	310,568	216,959
Trade and other receivables	32,044	20,043
Total financial assets	342,612	237,002
Financial Liabilities		
Financial liabilities at amortised cost		
Sundry payables and accruals	18,574	43,800
Total financial liabilities	18,574	43,800



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Notes to the Financial Statements For the Year Ended 31 December 2020

14 Cash Flow Information

Reconciliation of Cash Flow from Operations with Profit after Income Tax

- Control of Carrier Control of	2020	2019
	\$	\$
Net profit for the year	72,271	17,192
Cash flows excluded from profit attributable to operating activities		
Non-cash flows in profit:		
Depreciation and amortisation	28,427	30,527
Loss on disposal of assets	5,321	-
Recovery / impairment of receivables	(491)	755
Changes in assets and liabilities		
- (Increase) decrease / in trade and other receivables	(11,510)	45,159
- Decrease / (increase) in other assets	8,887	(4,059)
- Decrease in inventories	3,821	1,806
- (Decrease) / increase in trade payables and accruals	(25,226)	14,732
- Increase / (decrease) in other liabilities	11,513	(12,304)
- Increase in provisions	31,795	5,691
Net cash provided by operating activities	124,808	99,499

The financial report was authorised for issue on

March 2021 by the directors.

As of the date of signing these financial statements, there remains an ongoing uncertainty as to the impact of the COVID19 pandemic on the future operations of the Company.

Except for the above, no matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in future financial years.

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Notes to the Financial Statements For the Year Ended 31 December 2020

16 Company Details

Registered Office

The registered office of the company is:
South Australian Rugby Union Ltd
180 Greenhill Road
Parkside SA 5063

Principal place of business

The principal place of business is:

South Australian Rugby Union Ltd West Beach Parks Administration Building Military Road West Beach SA 5024



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Directors' Declaration

The directors of the Company declare that:

- 1. The financial statements and notes, as set out on pages 6 to 21, are in accordance with the *Corporations Act 2001* and:
 - a. comply with Australian Accounting Standards Reduced Disclosure Requirements; and
 - b. give a true and fair view of the financial position of South Australian Rugby Union Ltd as at 31 December 2020 and of its performance for the year ended on that date.
- 2. In the directors' opinion, there are reasonable grounds to believe that South Australian Rugby Union Ltd will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Director

B Smith

Dated this 31st day of March 2021

ABN 67 091 684 409

Independent Audit Report to the members of South Australian Rugby Union Ltd

Report on the Audit of the Financial Report

We have audited the financial report of South Australian Rugby Union Ltd ("Company"), which comprises the statement of financial position as at 31 December 2020, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the Directors' declaration.

In our opinion, the accompanying financial report of South Australian Rugby Union Ltd is in accordance with the *Corporations Act 2001*, including:

- a) giving a true and fair view of the Company's financial position as at 31 December 2020 and of its performance for the year then ended that date; and
- b) complying with Australian Accounting Standards Reduced Disclosure Requirements and the *Corporations Regulations 2001*.

Basis for Opinion

We conducted our audit in accordance with Australian Accounting Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* of our report. We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's *APES 110: Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the Directors of South Australian Rugby Union Ltd, would be in the same terms if given to the Directors as at the time of the auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

The directors are responsible for the other information. The other information obtained at the date of this auditor's report is included in the Directors' Report, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



ABN 67 091 684 409

Independent Audit Report to the members of South Australian Rugby Union Ltd

Responsibilities of the Directors for the Financial Report

The Directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards - Reduced Disclosure Requirements and the *Corporations Act 2001* and for such internal control as the Directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibility for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Accounting Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis of opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion of the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of the Director's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease or continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

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Independent Audit Report to the members of South Australian Rugby Union Ltd

Auditor's Responsibility for the Audit of the Financial Report (continued)

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we may identify during our audit.

PERKS AUDIT PTY LTD

180 Greenhill Road

Perles Audit

Parkside

South Australia 5063

PETER J HILL

Mill

Director

Registered Company Auditor

Dated this 31st day of March 2021



ABN 67 091 684 409

Independent Audit Report to the members of South Australian Rugby Union Ltd

Disclaimer

The additional financial data presented on pages 27 to 28 are in accordance with the books and records of the Company which have been subjected to the auditing procedures applied in our statutory audit of the Company for the year ended 31 December 2020. It will be appreciated that our statutory audit did not cover all details of the additional financial data. Accordingly, we do not express an opinion on such financial data and we give no warranty of accuracy or reliability in respect of the data provided. Neither the firm nor any member or employee of the firm undertakes responsibility in any way whatsoever to any person (other than South Australian Rugby Union Ltd) in respect of such data, including any errors of omissions therein however caused.

PERKS AUDIT PTY LTD

180 Greenhill Road

Perles Audit

Parkside

South Australia 5063

PETER J HILL

Director

Registered Company Auditor

Dated this 31st day of March 2021

ABN 67 091 684 409

Private information for the directors on the 2020 financial statements

Trading Profit and Loss Account
For the Year Ended 31 December 2020

	2020	2019
	\$	\$
INCOME		
Player and Club Fees	254,444	239,497
SA Small Business Grant	10,000	233,431
Cash Flow Boost	80,464	_
Jobkeeper receipts	109,500	_
Australian Rugby Union Grants	140,970	233,332
SA Government Grants	74,182	80,318
Sponsorship	52,507	49,586
Competition and finals staging (see offsetting expenses below)	32,307 33,107	71,933
Representative teams (see offsetting expenses below)	20,023	202,532
Development programs and courses (inc Academy)	15,480	51,736
Other income	12,032	31,730
	7,335	
Functions and events (see offsetting expenses below)	4,059	25,330 3,241
		.7 /41
,	•	•
,	250	193
,	•	•
Interest	•	•
Courses conducted (see offsetting expenses below) Interest TOTAL INCOME LESS EXPENSES	250	193
TOTAL INCOME LESS EXPENSES	250	193
TOTAL INCOME LESS EXPENSES Salaries and wages (including Trainee and Contractors)	250 814,352	958,061 419,885
TOTAL INCOME LESS EXPENSES Salaries and wages (including Trainee and Contractors) Competition staging costs including final series (see offsetting income above)	250 814,352 406,985	958,061
TOTAL INCOME LESS EXPENSES Salaries and wages (including Trainee and Contractors) Competition staging costs including final series (see offsetting income above) Superannuation	250 814,352 406,985 44,683	958,061 419,885 24,162 39,017
TOTAL INCOME LESS EXPENSES Salaries and wages (including Trainee and Contractors) Competition staging costs including final series (see offsetting income above) Superannuation Leave provisions	250 814,352 406,985 44,683 37,859 31,795	958,061 419,885 24,162 39,017 5,691
TOTAL INCOME LESS EXPENSES Salaries and wages (including Trainee and Contractors) Competition staging costs including final series (see offsetting income above) Superannuation Leave provisions Functions and events (see offsetting income above)	250 814,352 406,985 44,683 37,859 31,795 25,308	958,061 419,885 24,162 39,017 5,691 50,530
TOTAL INCOME LESS EXPENSES Salaries and wages (including Trainee and Contractors) Competition staging costs including final series (see offsetting income above) Superannuation Leave provisions Functions and events (see offsetting income above) Depreciation	250 814,352 406,985 44,683 37,859 31,795 25,308 28,427	958,061 419,885 24,162 39,017 5,691 50,530 30,527
TOTAL INCOME LESS EXPENSES Salaries and wages (including Trainee and Contractors) Competition staging costs including final series (see offsetting income above) Superannuation Leave provisions Functions and events (see offsetting income above) Depreciation Marketing, communications and sponsor support	250 814,352 406,985 44,683 37,859 31,795 25,308 28,427 25,919	958,061 419,885 24,162 39,017 5,691 50,530 30,527 32,787
TOTAL INCOME LESS EXPENSES Salaries and wages (including Trainee and Contractors) Competition staging costs including final series (see offsetting income above) Superannuation Leave provisions Functions and events (see offsetting income above) Depreciation Marketing, communications and sponsor support SARU Representative Teams (see offsetting income above)	250 814,352 406,985 44,683 37,859 31,795 25,308 28,427 25,919 23,706	958,061 419,885 24,162 39,017 5,691 50,530 30,527 32,787 207,099
TOTAL INCOME LESS EXPENSES Salaries and wages (including Trainee and Contractors) Competition staging costs including final series (see offsetting income above) Superannuation Leave provisions Functions and events (see offsetting income above) Depreciation Marketing, communications and sponsor support SARU Representative Teams (see offsetting income above) Referee match payments, training and equipment	250 814,352 406,985 44,683 37,859 31,795 25,308 28,427 25,919 23,706 19,272	958,061 419,885 24,162 39,017 5,691 50,530 30,527 32,787 207,099 20,039
TOTAL INCOME LESS EXPENSES Salaries and wages (including Trainee and Contractors) Competition staging costs including final series (see offsetting income above) Superannuation Leave provisions Functions and events (see offsetting income above) Depreciation Marketing, communications and sponsor support SARU Representative Teams (see offsetting income above) Referee match payments, training and equipment Staff expenses	250 814,352 406,985 44,683 37,859 31,795 25,308 28,427 25,919 23,706 19,272 18,256	958,061 419,885 24,162 39,017 5,691 50,530 30,527 32,787 207,099 20,039 27,379
TOTAL INCOME LESS EXPENSES Salaries and wages (including Trainee and Contractors) Competition staging costs including final series (see offsetting income above) Superannuation Leave provisions Functions and events (see offsetting income above) Depreciation Marketing, communications and sponsor support SARU Representative Teams (see offsetting income above) Referee match payments, training and equipment Staff expenses IT and Telecommunication expenses	250 814,352 406,985 44,683 37,859 31,795 25,308 28,427 25,919 23,706 19,272 18,256 15,611	958,061 419,885 24,162 39,017 5,691 50,530 30,527 32,787 207,099 20,039 27,379 15,904
TOTAL INCOME	250 814,352 406,985 44,683 37,859 31,795 25,308 28,427 25,919 23,706 19,272 18,256	958,061 419,885 24,162 39,017 5,691 50,530 30,527 32,787 207,099 20,039 27,379



ABN 67 091 684 409

Private information for the directors on the 2019 financial statements

Trading Profit and Loss Account
For the Year Ended 31 December 2020

	2020 \$	2019 \$
Brought forward expenses	706,113	904,903
Postages, Printing and stationery	7,688	5,301
Audit Fees	7,600	8,500
ReturnToWork SA (previously WorkCoverSA)	5,541	5,384
Loss on disposal of assets	5,321	-
Inventory adjustment	4,586	2,195
Insurance	1,772	1,969
Bank, Bartercard, Debit success and ASIC charges	1,506	2,117
Travel and accommodation	902	2,491
Course expenses	632	1,909
Meeting and hospitality expenses	525	3,645
Bad or Doubtful Debts (Recovery)	(491)	755
Sundry expenses	386	1,700
TOTAL EXPENSES	742,081	940,869
OPERATING PROFIT	72,271	17,192

