



NSW RUGBY UNION ANNUAL REPORT - 2020

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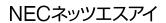
2020 Partners

THANK YOU TO OUR 2020 PARTNERS FOR THEIR SUPPORT THROUGHOUT THE YEAR.

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The Rugby Club Foundation













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PARTNERS























SUPPLIERS



















Office Bearers

President

Al Baxter

Vice President

Matt Burke (elected 7 July 2020)

Chief Executive Officer

Paul Doorn

NSW Rugby Union Board of Directors

Roger Davis (Chair)

Kerry Chikarovski

David Begg (resigned 31 January 2020)

Anthony Crawford

Benjamin Gregory

John Morrison

Barry Ruddy

David Giffin (resigned 31 January 2020)

Katrina Rathie (appointed 1 January 2020)

David Harrison (appointed 1 January 2020)

Warwick Negus (appointed 1 January 2020)

Phil Parsons (appointed 1 February 2020)

Mark Green (Company Secretary)

Honorary Life Members

Dick Byres OAM

Peter Crittle AO

Peter Falk OAM

Peter Fenton OAM

Dr Sharron Flahive

John Freedman OAM

Ron Graham AM

Phil Harry AM

Richard (Dick) Hart

Laurie Maher OAM

Richard (Dick) Shaw

Dr John Quick

Robin Timmins OAM

Chairman and CEO's Message

2020 NSWRU ANNUAL REPORT

Firstly, we would like to thank everyone in the NSW Rugby community for their patience and support of our game over the last twelve months. Like all parts of our community, rugby is facing significant challenges as we deal with the implications of COVID-19, but we've been blown away by the determination and passion of rugby people across the State as we've worked together to navigate through the uncertainty.

COVID-19 certainly caused a lot of disruption to our game, at a professional and community level, but there is a real desire within NSW Rugby to ensure the lasting legacy of this disruption is actually a positive one.

Challenging times often present some of the greatest opportunities, and we are determined to ensure rugby in New South Wales is able to come out the other side of this and not just seek to survive - but thrive and evolve.



Photo: John Flitcroft

Throughout 2020 our immediate priority was to get young people, communities and our professional players back out on the field as soon as it was safe to do so. The NSW Rugby staff and volunteers worked tirelessly alongside government, health experts and representatives from across the game to make this happen as soon as possible.

But just as importantly, we took this opportunity to step back and reflect on what we could be doing better as a game. We have now had a chance to identify what we can learn from recent experiences and think strategically about what we want the game to look like.

On the field, we didn't achieve the results we wanted in 2020 but there's no doubt we have an exciting crop of young talent coming through that have the potential to become household names in Australian rugby for the next decade or more.

At a community level, we've seen a resurgence

in grassroots rugby in recent years and NSW Rugby is committed to amplifying this further in 2021. Very pleasingly we have seen continued growth in female rugby, which now accounts for 14% of our registered players, and despite COVID a 2% increase in junior rugby participation in our country regions.

Whilst the season was cut short our Super W team were crowned Premiers and still remain undefeated in the first three seasons of Super W. A remarkable achievement for the Team but thoroughly deserved considering the hours of training and commitment they give. The Team are also becoming increasingly popular for player appearances in the Community, Corporate and Media sectors and they represent NSW Rugby with distinction.

In 2020, sport played a critical role in signalling a return to normality and bringing communities together once COVID-19 measures were relaxed. NSW Rugby is working hard now to ensure we are well placed for the future which includes carefully managing the

business, our expenses and relationships with sponsors so that we can emerge from the other side in a sound place financially.

NSW Rugby will announce a profit of \$3,022,901 for the 2020 financial year, up from \$214,354 in 2019.

This year's profit must, however, be seen in the light of the impact of the financial results from 2019 and the effect of COVID-19 during 2020, which together, cast significant doubt and added pressure on the operations and financial stability of NSW Rugby.

The funds accumulated in 2020 are critical to ensuring the financial viability and the future of the business as we navigate our way through an uncertain 2021 and beyond.

COVID-19 and the pandemic of 2020 had a severe impact on all professional and community sporting organisations and the Union was forced to take a number of drastic actions to ensure our financial future. These steps were taken at a time of a great deal of uncertainty for rugby and the broader Australian community.

These actions included, but were not limited to:

- Confirming the ongoing support from the SCG Trust (since confirmed)
- Reducing staff salaries and a managed reduction in support and administration staff costs
- Renegotiating player salaries
- Applying successfully for the Federal Government's Job Keeper subsidy
- Confirming the commitment of

- corporate sponsorships, despite disruptions to the season (since confirmed)
- Confirming the ongoing funding and support from Rugby Australia, albeit at a reduced level, following the finalisation of the broadcast agreement with Nine/Stan, incorporating the Super Rugby and Shute Shield competitions (since confirmed).

While measures were taken at the start of 2020 before large revenue sources were confirmed, it has ensured that NSWRU survive the pandemic, we have also turned our attention to exploring strategic initiatives and opportunities that will enable NSW Rugby to thrive in the post COVID-19 world.

NSW Rugby continues to working closely with our counterparts at Rugby Australia, the other franchises and our commercial partners to consider a range of potential opportunities for both Super Rugby and community in order to secure a positive and sustainable future for rugby in NSW, including:

- Prioritising more meaningful fixtures
 - Super Rugby AU featured more local derbies, more games in convenient time zones
- Amplifying and capitalising on the tribalism returning to the community game
- Putting the fans first foster better fan and viewer engagement, and deliver a great game-day experience
- Bringing the game to a wider

audience – using the opportunity of the Sydney Football Stadium being redeveloped to take games to other venues across Sydney and Regional areas

- Creating more opportunities for fans to experience the game – more home fixtures
- Build greater connection and a genuine pathway between community and professional rugby

That brings us to the community game, which we believe will always be rugby's greatest and most important asset. We know that if we get the grassroots right, the rest will follow. Thank you to our wonderful volunteers, referees and coaches that make it all possible. NSW Rugby is absolutely committed to placing a greater emphasis on supporting our community clubs, particularly as they grapple with the disruption to the 2020 season as a result of COVID-19.

While we have the centralised Waratahs Academy as part of our development pathway, NSW Rugby is eager to see the Shute Shield play a greater role as a genuine stepping-stone for players looking to become professional rugby union players. Coming up through the club ranks has long been central to a player's rugby education and it built strong bonds between players and our rugby community that gave them meaning beyond the playing field. It's a win-win and we want to promote this idea of our players playing for the right reasons, particularly at

the amateur level.

Some other initiatives that we are exploring in a post-COVID world to foster stronger bonds between the professional game and grassroots include:

- Free to air TV exposure of Super Rugby through the new Broadcast agreement with Nine/Stan
- Access to more games (Super Rugby, Shute Shield, Subbies, Schools, etc) through a broadcaster partner or streaming service
- "Touchable Heros" by providing a greater presence and visibility of Waratahs players at clubs (i.e. training visits)
- More resources for club coaches and administration staff
- Greater support to grow and promote the game at the grassroots level

We continue to see the passion rugby people have for the game and now it's our job as custodians of the game in NSW to harness that passion and channel it into productive solutions to take the game forward.

We are excited by this unique opportunity we have to reconnect the game at all levels and position rugby union to thrive across NSW!

Paul Doorn

Chief Executive Officer

Roger Davis

Chairman

3. Rugby



Photo: David Molloy

Unfortunately due to the ongoing COVID-19 pandemic, the 2020 Super Rugby season was cut short just seven rounds into the competition. With international travel restrictions introduced, the Super Rugby AU competition was developed, kicking off in July.

The domestic competition saw the NSW Waratahs go head to head with the Queensland Reds, Melbourne Rebels, Brumbies and Western Force over a 12 round fixture.

During the 2020 Super Rugby and Super Rugby AU season, the NSW Waratahs men's side focused on developing the younger players coming through the ranks including Henry Robertson, Darcy Breen, Tiaan Tauakipulu and Ben Donaldson. Additionally U20 players Mark Nawaqnitawase, Tristen Reilly and Tane Edmed were integrated into the training squad.

There was a new coach at the helm in Rob Penney as the team looked to build on the foundations laid in previous years. The NSW Waratahs also bolstered their coaching ranks ahead of the Super Rugby AU, with Jason Gilmore joining the team (as defensive coach) competition. Gilmore was working in Rugby Australia's National Academy and Junior Wallabies setup and joined the NSW Waratahs to assist after Steve Tandy departure to another coaching role in Scotland. Gilmore was involved in the Junior Wallabies and had coached many of the up and coming Waratahs who participated in the very successful Under-20s World Cup final in 2019.

Matt Cockbain also joined the assistant coaching team as the Waratahs forwards coach. Cockbain played for the Reds in his Super Rugby career and was the coach of Japanese side, Ricoh Black Rams. Chris Whitaker remained the Waratahs attack coach after joining the coaching team during 2019.

NSW Waratahs didn't receive the desired results during the Super Rugby season finishing the halted competition in fourth position on five points and finishing the Super Rugby AU season fourth on 19 points.









MATCH 1 V CRUSADERS SATURDAY 1.2.2020 AT TRAFALGAR PARK, NELSON

NSW WARATAHS 25

M Nawaqanitawase 2, A Newsome tries; W Harrison 2 goals, 2 pen.goals

CRUSADERS 43

W Jordan 2, B Ennor 2, L Fainga'anuku, L Romano tries; D Havili 5 goals, pen.goal

PLAYER	TALLY	PLAYER	TALLY
15. Kurtley Beale (vc)		8. Jed Holloway	
14. Alex Newsome	try	7. Michael Hooper	
13. Lalakai Foketi		6. Lachlan Swinton	
12. Karmichael Hunt		5. Rob Simmons ©	
11. Mark Nawaqanitawase* **	2 tries	4. Tom Staniforth	
10. Will Harrison* **	2 goals, 2 pen.goals	3. Te Tera Faulkner* **	
9. Jake Gordon		2. Robbie Abel* **	
		1. Tom Robertson	

RESERVES

- 17. Angus Bell* ** for Robertson after 47 mins
- 20. Jack Dempsey for Staniforth after 47 mins
- 18. Chris Talakai for Faulkner after 47 mins
- 16. Damien Fitzpatrick for Abel after 66 mins
- 23. Jack Maddocks* ** for Hunt after 69 mins
- 19. Ryan McCauley for Simmons after 69 mins21. Carlo Tizzano* ** for Swinton after 71 mins
- 22. Mitch Short for Gordon after 74 mins
- *NSW State Debut
- **NSW Waratahs Super Rugby Debut

Referee: Paul Williams

Crowd: 6,600



MATCH 2 V BLUES SATURDAY 8.2.2020 AT MCDONALD JONES STADIUM, NEWCASTLE

NSW WARATAHS 12

L Foketi, M Nawaqanitawase tries; W Harrison goal

BLUES 32

M Telea 3, B Gibson, J Marchant tries; S Perofeta goal, pen.goal; H Plummer goal

PLAYER	TALLY	PLAYER	TALLY
15. Kurtley Beale (vc)		8. Jack Dempsey	
14. Alex Newsome		7. Michael Hooper	
13. Lalakai Foketi	try	6. Lachlan Swinton	
12. Karmichael Hunt		5. Rob Simmons ©	
11. Mark Nawaqanitawase	try	4. Tom Staniforth	
10. Will Harrison	goal	3. Harry Johnson-Holmes	
9. Jake Gordon		2. Robbie Abel	
		1. Tom Robertson	

RESERVES

- 17. Angus Bell for Robertson after 53 mins
- 18. Te Tera Faulkner for Johnson-Holmes after 53 mins
- 19. Jed Holloway for Staniforth after 55 mins
- 23. Jack Maddocks for Harrison after 55 mins
- 16. Damien Fitzpatrick for Abel after 64 mins
- 21. Tepai Moeroa* ** for Nawaqanitawase after 64 mins
- 20. Ryan McCauley for Simmons after 79 mins
- 22. Mitch Short for Gordon after 79 mins
- *NSW State Debut
- **NSW Waratahs Super Rugby Debut

Referee: AJ Jacobs

Crowd: 7,491



MATCH 3 V MELBOURNE REBELS

FRIDAY 14.2.2020 AT AAMI PARK, MELBOURNE

NSW WARATAHS 10

H Johnson-Holmes try; W Harrison goal, pen.goal

MELBOURNE REBELS 24

A Kellaway 2, M Koroibete tries; M To'omua 3 pen.goals

PLAYER	TALLY	PLAYER	TALLY
15. Kurtley Beale (vc)		8. Jack Dempsey	
14. Cameron Clark		7. Michael Hooper	
13. Alex Newsome		6. Jed Holloway	
12. Karmichael Hunt		5. Rob Simmons ©	
11. Jack Maddocks		4. Tom Staniforth	
10. Will Harrison	goal, pen.goal	3. Harry Johnson-Holmes	try
9. Jake Gordon		2. Robbie Abel	
		1. Angus Bell	

RESERVES

- 23. Mark Nawaqanitawase for Clark at half-time
- 18. Te Tera Faulkner for Johnson-Holmes after 50 mins
- 20. Lachlan Swinton for Staniforth after 50 mins
- 16. Damien Fitzpatrick for Abel after 52 mins
- 17. Tom Robertson for Bell after 52 mins
- 22. Lalakai Foketi for Hunt after 55 mins
- 19. Ryan McCauley for Dempsey after 74 mins
- 21. Mitch Short Not Used
- *NSW State Debut
- **NSW Waratahs Super Rugby Debut

Referee: Damon Murphy

Crowd: 6,500



MATCH 4 V LIONS FRIDAY 28.2.2020 AT BANKWEST STADIUM, PARRAMATTA

NSW WARATAHS 29

A Bell, L Swinton, J Dempsey, J Ramm, T Faulkner tries; W Harrison 2 goals

LIONS 17

M Schoeman 2 tries; E Jantjies goal, pen.goal; A Coetzee goal

PLAYER	TALLY	PLAYER	TALLY
15. Kurtley Beale (vc)		8. Jack Dempsey	try
14. Mark Nawaqanitawase		7. Michael Hooper	
13. Alex Newsome		6. Lachlan Swinton	try
12. Karmichael Hunt		5. Rob Simmons ©	
11. Jack Maddocks		4. Tom Staniforth	
10. Will Harrison	2 goals	3. Harry Johnson-Holmes	
9. Jake Gordon		2. Robbie Abel	
		1. Angus Bell	try
		Res: 23. James Ramm	try
		Res: 18. Te Tera Faulkner	try

RESERVES

- 21. Mitch Short for Gordon after 20 mins
- 20. Ryan McCauley for Simmons after 38 mins
- 23. James Ramm* ** for Nawaqanitawase at half-time
- 18. Te Tera Faulkner for Johnson-Holmes after 49 mins
- 16. Damien Fitzpatrick for Abel after 49 mins
- 17. Tom Robertson for Bell after 49 mins
- 22. Lalakai Foketi for Harrison after 70 mins
- 19. Jed Holloway for Staniforth after 70 mins
- *NSW State Debut
- **NSW Waratahs Super Rugby Debut

Referee: Angus Gardner

Crowd: 7,584



MATCH 5 V CHIEFS FRIDAY 6.3.2020 AT WIN STADIUM, WOLLONGONG

NSW WARATAHS 14

K Beale, J Dempsey tries; W Harrison 2 goals

CHIEFS 51

B Weber 2, S Stevenson, S Wainui, L Boshier, S Alaimolo, A Lienert-Brown tries; A Cruden 3 goals, 2 pen.goals; K Trask 2 goals

PLAYER	TALLY	PLAYER	TALLY
15. Kurtley Beale ©	try	8. Jack Dempsey (vc)	try
14. Jack Maddocks		7. Michael Hooper	
13. Alex Newsome		6. Lachlan Swinton	
12. Karmichael Hunt		5. Tom Staniforth	
11. James Ramm		4. Ryan McCauley	
10. Will Harrison	2 goals	3. Harry Johnson-Holmes	
9. Mitch Short		2. Robbie Abel	
		1. Angus Bell	

RESERVES

- 19. Jed Holloway for McCauley after 50 mins
- 18. Te Tera Faulkner for Johnson-Holmes after 52 mins
- 16. Damien Fitzpatrick for Abel after 52 mins
- 17. Rory O'Connor for Bell after 52 mins
- 22. Lalakai Foketi for Newsome after 61 mins
- 23. Siosifa Lisala* ** for Maddocks after 67 mins
- 21. Michael McDonald* ** for Short after 67 mins
- 20. Pat Tafa* ** for Staniforth after 67 mins
- *NSW State Debut
- **NSW Waratahs Super Rugby Debut

Referee: Angus Gardner

Crowd: 7,596



MATCH 6 V BRUMBIES SUNDAY 15.3.2020 AT GIO STADIUM, CANBERRA

NSW WARATAHS 14

R Simmons, M Nawaqanitawase tries; W Harrison 2 goals

BRUMBIES 47

S Kata 2, T Wright 2, C Neville, J Powell, T Banks tries; N Lolesio 4 goals; R Lonergan goal; T Banks goal

PLAYER	TALLY	PLAYER	TALLY
15. Kurtley Beale (vc)		8. Jack Dempsey	
14. Jack Maddocks		7. Michael Hooper	
13. Alex Newsome		6. Lachlan Swinton	
12. Karmichael Hunt		5. Rob Simmons ©	try
11. Mark Nawaqanitawase	try	4. Tom Staniforth	
10. Will Harrison	2 goals	3. Harry Johnson-Holmes	
9. Mitch Short		2. Damien Fitzpatrick	
		1. Angus Bell	

RESERVES

- 23. James Ramm for Beale after 45 mins
- 18. Te Tera Faulkner for Johnson-Holmes after 53 mins
- 22. Lalakai Foketi for Hunt after 53 mins
- 20. Pat Tafa for Staniforth after 59 mins
- 19. Jed Holloway for Dempsey after 66 mins
- 17. Rory O'Connor for Bell after 67 mins
- 16. Andrew Tuala for Fitzpatrick after 67 mins
- 21. Michael McDonald for Short after 71 mins

Referee: Rasta Rasivhenge

Crowd: 8,167







MATCH 1 V QUEENSLAND FRIDAY 3.7.2020 AT SUNCORP STADIUM, BRISBANE

NSW WARATAHS 26

H Johnson-Holmes, J Maddocks tries; W Harrison 2 goals, 4 pen.goals

QUEENSLAND REDS 32

L Wright, F Daugunu, T McDermott, H Wilson tries; B Hegarty 3 goals; J O'Connor 2 pen.goals

PLAYER	TALLY	PLAYER	TALLY
15. Jack Maddocks	try	8. Will Harris* **	
14. James Ramm		7. Michael Hooper	
13. Alex Newsome (vc)		6. Lachlan Swinton	
12. Joey Walton* **		5. Rob Simmons ©	
11. Mark Nawaqanitawase		4. Ned Hanigan	
10. Will Harrison	2 goals, 4 pen.goals	3. Harry Johnson-Holmes	try
9. Mitch Short		2. Robbie Abel	
		1. Angus Bell	

RESERVES

- 17. Te Tera Faulkner for Hanigan after 36 mins (Bell in sin-bin)
- 17. Te Tera Faulkner for Johnson-Holmes after 57 mins
- 16. Tom Horton* ** for Abel after 57 mins
- 19. Tom Staniforth for Hanigan after 57 mins
- 20. Jack Dempsey for Harris after 61 mins
- 18. Tiaan Tauakipulu* ** for Bell after 68 mins
- 22. Tepai Moeroa for Walton after 70 mins
- 21. Michael McDonald Not Used
- 23. Ben Donaldson Not Used
- *NSW State Debut
- **NSW Waratahs Super Rugby Debut

Referee: Nic Berry

Crowd: 5,590



MATCH 2 V WESTERN FORCE SATURDAY 11.7.2020 AT THE SYDNEY CRICKET GROUND

NSW WARATAHS 23

A Bell, T Staniforth tries; W Harrison 2 goals, 3 pen.goals

WESTERN FORCE 14

B Ralston try; I Prior 3 pen.goals

PLAYER	TALLY	PLAYER	TALLY
15. Jack Maddocks		8. Will Harris	
14. James Ramm		7. Michael Hooper	
13. Alex Newsome (vc)		6. Lachlan Swinton	
12. Joey Walton		5. Rob Simmons ©	
11. Mark Nawaqanitawase		4. Ned Hanigan	
10. Will Harrison	2 goals, 3 pen.goals	3. Harry Johnson-Holmes	
9. Mitch Short		2. Robbie Abel	
		2. Angus Bell	try
		Res: 19. Tom Staniforth	try

RESERVES

- 16. Tom Horton for Abel after 48 mins
- 20. Jack Dempsey for Harris after 53 mins
- 17. Te Tera Faulkner for Johnson-Holmes after 53 mins
- 19. Tom Staniforth for Hanigan after 53 mins
- 22. Karmichael Hunt for Walton after 57 mins
- 23. Ben Donaldson* ** for Harrison after 73 mins
- 18. Tiaan Tauakipulu for Bell after 73 mins
- 21. Michael McDonald for Short after 75 mins
- *NSW State Debut
- **NSW Waratahs Super Rugby Debut

Referee: Angus Gardner

Crowd: 1,793*

^{*} crowd numbers effected due to NSW Government's COVID restrictions.



MATCH 3 V BRUMBIES SATURDAY 18.7.2020 AT ANZ STADIUM, HOMEBUSH

NSW WARATAHS 23

T Horton, J Ramm tries; W Harrison 2 goals, 3 pen.goals

BRUMBIES 24

T Cusack, F Fainga'a, R Valetini, I Fines tries; B Kuenzle 2 goals

PLAYER	TALLY	PLAYER	TALLY
15. Jack Maddocks		8. Jack Dempsey	
14. James Ramm	try	7. Michael Hooper	
13. Joey Walton		6. Lachlan Swinton	
12. Karmichael Hunt		5. Rob Simmons ©	
11. Alex Newsome (vc)		4. Ned Hanigan	
10. Will Harrison	2 goals, 3 pen.goals	3. Harry Johnson-Holmes	
9. Mitch Short		2. Tom Horton	try
		1. Tom Robertson	

RESERVES

- 17. Te Tera Faulkner for Johnson-Holmes after 56 mins
- 16. Robbie Abel for Horton after 64 mins
- 23. Ben Donaldson for Harrison after 64 mins
- 19. Tom Staniforth for Hanigan after 64 mins
- 20. Will Harris for Dempsey after 70 mins
- 21. Michael McDonald for Short after 75 mins
- 18. Andrew Tuala Not Used
- 22. Mark Nawaqanitawase Not Used

Referee: Angus Gardner

Crowd: 1,976*

^{*} crowd numbers effected due to NSW Government's COVID restrictions.



MATCH 4 V MELBOURNE REBELS FRIDAY 24.7.2020 AT THE SYDNEY CRICKET GROUND

NSW WARATAHS 10

A Newsome try; W Harrison goal, pen.goal

MELBOURNE REBELS 29

R Louwrens, M Koroibete tries; M To'omua 2 goals, 5 pen.goals

PLAYER	TALLY	PLAYER	TALLY
15. Jack Maddocks		8. Jack Dempsey	
14. James Ramm		7. Michael Hooper	
13. Joey Walton		6. Lachlan Swinton	
12. Karmichael Hunt		5. Rob Simmons ©	
11. Alex Newsome (vc)	try	4. Ned Hanigan	
10. Will Harrison	goal, pen.goal	3. Harry Johnson-Holmes	
9. Mitch Short		2. Tom Horton	
		1. Tom Robertson	

RESERVES

- 20. Joe Cotton* ** for Horton after 25 mins (HIA)
- 21. Jake Gordon for Short at half-time
- 19. Tom Staniforth for Simmons after 46 mins
- 17. Te Tera Faulkner for Robertson after 55 mins
- 22. Mark Nawaqanitawase for Ramm after 60 mins
- 18. Chris Talakai for Johnson-Holmes after 60 mins
- 16. Jed Holloway for Dempsey after 67 mins
- 20. Joe Cotton for Horton after 76 mins
- 23. Ben Donaldson for Maddocks after 76 mins
- *NSW State Debut
- **NSW Waratahs Super Rugby Debut

Referee: Angus Gardner

Crowd: 1,620*

^{*} crowd numbers effected due to NSW Government's COVID restrictions.



MATCH 5 V QUEENSLAND SATURDAY 8.8.2020 AT THE SYDNEY CRICKET GROUND

NSW WARATAHS 45

J Gordon 3, J Maddocks, A Newsome, T Horton tries; W Harrison 5 goals, pen.goal; B Donaldson goal

QUEENSLAND REDS 12

J Hardy, J O'Connor tries; J O'Connor goal

PLAYER	TALLY	PLAYER	TALLY
15. Jack Maddocks	try	8. Jack Dempsey	
14. James Ramm		7. Michael Hooper ©	
13. Lalakai Foketi		6. Lachlan Swinton	
12. Karmichael Hunt		5. Tom Staniforth	
11. Alex Newsome (vc)	try	4. Ned Hanigan	
10. Will Harrison	5 goals, pen.goal	3. Harry Johnson-Holmes	
9. Jake Gordon	3 tries	2. Tom Horton	try
		1. Tom Robertson	
		Res: 23. Ben Donaldson	goal

RESERVES

- 23. Ben Donaldson for Harrison after 45 mins
- 18. Te Tera Faulkner for Johnson-Holmes after 45 mins
- 17. Angus Bell for Robertson after 50 mins
- 16. Andrew Tuala for Horton after 57 mins
- 22. Joey Walton for Foketi after 63 mins
- 20. Hugh Sinclair for Swinton after 65 mins
- 19. Jed Holloway for Hooper after 66 mins
- 21. Mitch Short for Gordon after 68 mins

Referee: Damon Murphy

Crowd: 1,770*

^{*} crowd numbers effected due to NSW Government's COVID restrictions.



MATCH 6 V WESTERN FORCE FRIDAY 14.8.2020 AT CBUS STADIUM, ROBINA

NSW WARATAHS 28

A Newsome, J Maddocks, H Johnson-Holmes tries; W Harrison 2 goals, 3 pen.goals

WESTERN FORCE 8

B Stander try; I Prior pen.goal

PLAYER	TALLY	PLAYER	TALLY
15. Jack Maddocks	try	8. Jack Dempsey	
14. James Ramm		7. Michael Hooper	
13. Lalakai Foketi		6. Lachlan Swinton	
12. Karmichael Hunt		5. Rob Simmons ©	
11. Alex Newsome (vc)	try	4. Tom Staniforth	
10. Will Harrison	2 goals, 3 pen.goals	3. Te Tera Faulkner	
9. Jake Gordon		2. Tom Horton	
		1. Tom Robertson	
		Res: 18. Harry Johnson-Holmes	try

RESERVES

- 19. Ned Hanigan for Simmons after 52 mins
- 16. Robbie Abel for Horton after 57 mins
- 17. Angus Bell for Robertson after 57 mins
- 18. Harry Johnson-Holmes for Faulkner after 57 mins
- 20. Hugh Sinclair for Swinton after 64 mins
- 23. Joey Walton for Foketi after 64 mins
- 22. Ben Donaldson for Harrison after 75 mins
- 21. Mitch Short for Gordon after 75 mins

Referee: Nic Berry

Crowd: 469*



MATCH 7 V BRUMBIES SATURDAY 22.8.2020 AT GIO STADIUM, CANBERRA

NSW WARATAHS 11

J Dempsey try; W Harrison 2 pen.goals

BRUMBIES 38

P Samu 2, T Wright 2, R Lonergan, A Muirhead tries; R Lonergan 2 goals, B Kuenzle 2 goals

PLAYER	TALLY	PLAYER	TALLY			
15. Jack Maddocks		8. Jack Dempsey	try			
14. James Ramm		7. Michael Hooper				
13. Lalakai Foketi		6. Lachlan Swinton				
12. Joey Walton		5. Rob Simmons ©				
11. Alex Newsome (vc)		4. Ned Hanigan				
10. Will Harrison	2 pen.goals	3. Harry Johnson-Holmes				
9. Jake Gordon		2. Tom Horton				
		1. Tom Robertson				

- 18. Te Tera Faulkner for Johnson-Holmes after 53 mins
- 19. Tom Staniforth for Hanigan after 54 mins
- 23. Nick Malouf* ** for Newsome after 56 mins
- 16. Robbie Abel for Horton after 59 mins
- 17. Angus Bell for Robertson after 59 mins
- 20. Hugh Sinclair for Dempsey after 62 mins
- 22. Ben Donaldson for Harrison after 71 mins
- 21. Mitch Short for Gordon after 74 mins
- *NSW State Debut
- **NSW Waratahs Super Rugby Debut

Referee: Angus Gardner

Crowd: 1,500



MATCH 8 V MELBOURNE REBELS SATURDAY 29.8.2020 AT LEICHHARDT OVAL, SYDNEY

NSW WARATAHS 38

J Gordon, J Dempsey, J Walton, H Johnson-Holmes, W Harrison tries; W Harrison 5 goals, pen.goal

MELBOURNE REBELS 32

I Naisarani 2, M To'omua, M Koroibete tries; M To'omua 3 goals, 2 pen.goals

PLAYER	TALLY	PLAYER	TALLY
15. Jack Maddocks		8. Jack Dempsey	try
14. James Ramm		7. Michael Hooper	
13. Joey Walton	try	6. Lachlan Swinton	
12. Tepai Moeroa		5. Rob Simmons ©	
11. Alex Newsome (vc)		4. Ned Hanigan	
10. Will Harrison	try, 5 goals, pen.goal	3. Harry Johnson-Holmes	try
9. Jake Gordon	try	2. Tom Horton	
		1. Tom Robertson	

RESERVES

- 16. Robbie Abel for Horton after 47 mins
- 18. Te Tera Faulkner for Johnson-Holmes after 59 mins
- 17. Angus Bell for Robertson after 76 mins
- 19. Tom Staniforth for Simmons after 77 mins
- 20. Hugh Sinclair Not Used
- 21. Mitch Short Not Used
- 22. Ben Donaldson Not Used
- 23. Nick Malouf Not Used

Referee: Graham Cooper

Crowd: 1,758*

 $^{^{}st}$ crowd numbers effected due to NSW Government's COVID restrictions.

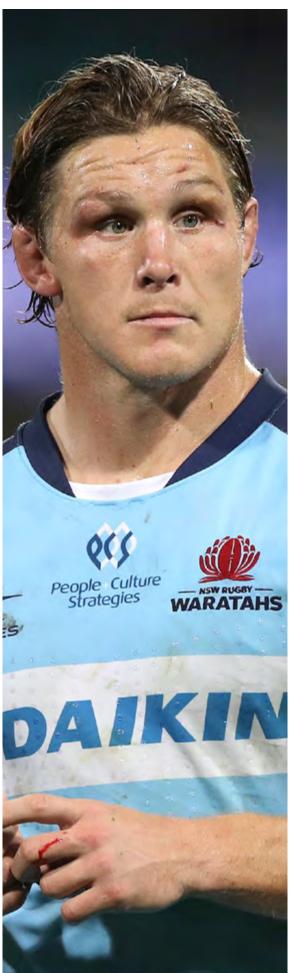


Photo: John Flitcroft / Flitty Images

2020 NSW WARATAHS AWARDS

NSW WARATAHS BEST BACK

Will Harrison

NSW WARATAHS BEST FORWARD

Lachlan Swinton

MATTHEW BURKE CUP WINNER

Michael Hooper

NSW WARATAHS 2020 MILESTONES

DEBUTANTS

#1668 Robbie Abel v Crusaders (Trafalgar Park)

#1669 Te Tera Faulkner v Crusaders (Trafalgar Park)

#1670 Will Harrison v Crusaders (Trafalgar Park)

#1671 Mark Nawaqanitawase v Crusaders (Trafalgar Park)

#1672 Angus Bell v Crusaders (Trafalgar Park)

#1673 Jack Maddocks v Crusaders (Trafalgar Park)

#1674 Carlo Tizzano v Crusaders (Trafalgar Park)

#1675 Tepai Moeroa v Blues (McDonald Jones Stadium)

#1676 James Ramm v Lions (Bankwest Stadium)

#1677 Siosifa Lisala v Chiefs (WIN Stadium)

#1678 Michael McDonald v Chiefs (WIN Stadium)

#1679 Pat Tafa v Chiefs (WIN Stadium)

#1680 Will Harris v Queensland (Suncorp Stadium)

#1681 Joey Walton v Queensland (Suncorp Stadium)

#1682 Tom Horton v Queensland (Suncorp Stadium)

#1683 Tiaan Tauakipulu v Queensland (Suncorp Stadium)

#1684 Ben Donaldson v Western Force (Sydney Cricket

Ground)

#1685 Joe Cotton v Melbourne Rebels (Sydney Cricket

Ground)

#1686 Nick Malouf v Brumbies (GIO Stadium)

50 NSW Caps

Jake Gordon v Lions (Bankwest Stadium)

Ned Hanigan v Brumbies (GIO Stadium)

50 NSW Points

Will Harrison v Western Force (Sydney Cricket Ground)

Alex Newsome v Queensland (Sydney Cricket Ground)

100 NSW Points

Will Harrison v Queensland (Sydney Cricket Ground)

50 Waratah Super Rugby Caps

Jake Gordon v Rebels (Sydney Cricket Ground)

Ned Hanigan v Brumbies (GIO Stadium)

15 Waratah Super Rugby Tries

Jake Gordon v Queensland (Sydney Cricket Ground)

50 Waratah Super Rugby Points

Will Harrison v Western Force (Sydney Cricket Ground)

Alex Newsome v Queensland (Sydney Cricket Ground)

100 Waratah Super Rugby Points

Te Tera Faulkner v Crusaders (Trafalgar Park) (70 for Force/29 for Rebels)

150 Super Rugby Caps

Rob Simmons v Brumbies (GIO Stadium) (114 for Queensland)

Michael Hooper v Western Force (Cbus Stadium) (31 for Brumbies)

100 Super Rugby Points

Jack Maddocks v Queensland (Suncorp Stadium) (95 for Rebels)

50 Provincial Caps

Alex Newsome v Queensland (Suncorp Stadium) (13 for Force)

Individual All-time Records set in 2020

Kurtley Beale 2nd most NSW caps (148)

Michael Hooper 9th most NSW caps (121)

Kurtley Beale 4th most NSW points (478)

Kurtley Beale 10th most NSW tries (28)

Rob Simmons 172nd NSW captain v Crusaders (Trafalgar

Park)

Kurtley Beale 173rd NSW captain v Chiefs (WIN Stadium)

Michael Hooper most caps as NSW captain (63)

Team All-time Records set in 2020

Biggest half-time lead v Queensland: 38-0 (Sydney Cricket

Ground)

500 Conversions v Queensland

Individual Super Rugby Records set in 2020

Kurtley Beale equal most caps (148) with Benn Robinson

Michael Hooper equal 7th most caps (121) with Al Baxter

Kurtley Beale 4th most points (478)

Kurtley Beale 6th most tries (28)

Equal Most Caps v Blues: Kurtley Beale (10) with Phil

Waugh & Benn Robinson

Equal Most Caps v Lions: Kurtley Beale (11) with Phil Waugh

& Al Baxter

Rob Simmons 22nd captain v Crusaders (Trafalgar Park)

Kurtley Beale 23rd captain v Chiefs (WIN Stadium)

Michael Hooper most caps as captain (63)

Angus Bell youngest forward to debut (19y 3m 28d) v

Crusaders (Trafalgar Park)

Angus Bell youngest forward to score a try (19y 4m 24d) v

Lions (Bankwest Stadium)

Rob Penney 10th coach v Crusaders (Trafalgar Park)

Team Super Rugby Records set in 2020

Biggest Win v Queensland: 45-12 (Sydney Cricket Ground)
1000 Tries

NSW WARATAHS 2020 SEASON STATISTICS

Super Rugby	Data
Played:	14
Won:	5
Lost:	9
Drawn:	0
Points For:	308
Points Against:	403
Team Tries:	37
Team Conversions:	30
Team Penalty Goals:	21
Team Drop Goals:	0
Players Took The Field:	41

^{*}Super Rugby season cancelled after 7 rounds for 2020 due to Covid-19 pandemic. Super Rugby AU commenced July 3



NSW WARATAHS 2020 MILESTONES

Player	Caps	Run On	Sub	Not Used	Т	G	PG	DG	Pts
Robbie Abel	11	8	3						
Kurtley Beale	6	6			1				5
Angus Bell	12	7	5		2				10
Cameron Clark	1	1							
Joe Cotton	1		1						
Jack Dempsey	14	11	3		4				20
Ben Donaldson	6		6	2		1			2
Te Tera Faulkner	14	2	12		1				5
Damien Fitzpatrick	6	1	5						
Lalakai Foketi	9	5	4		1				5
Jake Gordon	9	8	1		4				20
Ned Hanigan	8	7	1						
Will Harris	3	2	1						
Will Harrison	14	14			1	29	21		126
Jed Holloway	8	2	6						
Michael Hooper	14	14							
Tom Horton	8	6	2		2				10
Karmichael Hunt	11	10	1						
Harry Johnson-Holmes	13	12	1		4				20
Siosifa Lisala	1		1						
Jack Maddocks	14	12	2		3				15
Nick Malouf	1		1	1					

Player	Caps	Run On	Sub	Not Used	Т	G	PG	DG	Pts
Ryan McCauley	5	1	4						
Michael McDonald	4		4	1					
Tepai Moeroa	3	1	2						
Mark Nawaqanitawase	8	6	2	1	4				20
Alex Newsome	14	14			4				20
Rory O'Connor	2		2						
James Ramm	11	9	2		2				10
Tom Robertson	10	8	2						
Mitch Short	12	6	6	2					
Rob Simmons	12	12			1				5
Hugh Sinclair	3		3	1					
Tom Staniforth	14	8	6		1				5
Lachlan Swinton	14	13	1		1				5
Pat Tafa	2		2						
Chris Talakai	2		2						
Tiaan Tauakipulu	2		2						
Carlo Tizzano	1		1						
Andrew Tuala	2		2	1					
Joey Walton	8	6	2		1				5

3b. NSW



Photo: Karen Watso



Buildcorp Super W

NSW Waratahs Women successfully defended their Super W crown, to deliver another season undefeated and take out the Buildcorp Super W trophy in 2020. The historic win saw the NSW Waratahs Women deliver a perfect season, undefeated for the third consecutive year.

Due to the COVID-19 pandemic the Super W competition was cut short and no final was played due to travel restrictions.

The competition was then decided by a ladder finish with the Waratahs W topping the table once again. The Waratahs

Women's team scored 131 points throughout the season with only 21 scored against.

Now in its third season, the Super W competition provides another platform for XV's women's game to create depth in the women's ranks towards national selection. It also provides content for streaming and broadcast opportunities which provides a great profile for players and sponsors alike.

Building into the 2020 season saw the introduction of new players to the squad, increasing depth and laying the foundation for future success. Additional investment by NSWRU into the Super W saw an increase in support staff and program development, with renewed focus on high performance.

23 NSW players were named in the national (PONI) squad, which started preparations for the 2021 Rugby World Cup.



MATCH 1 14/2/2020

REBELS 3 - WARATAHS 33

Scorers: M Stewart 3, Penalty Try 2, P Piliae 2 goals

Referee: Amy Perrett

Venue: Leichardt Oval, Sydney

Waratahs Line-up:

- 1. Bridie O'Gorman
- 2. Adiana Talakai
- 3. Evelyn Horomia
- 4. Noella Green
- 5. Sera Naigama
- 6. Piper Duck
- 7. Emily Chancellor
- 8. Grace Hamilton (c)
- 9. Iliseva Batibasaga
- 10. Pauline Piliae
- 11. Courtney Frankl
- 12. Katrina Barker
- 13. Kennedy Cherrington
- 14. Maya Stewart
- 15. Chloe Leaupepe

Reserves:

- 16. Eva Karpani
- 17. Oneata Schwalger
- 18. Mikaela Trbojevich
- 19. Jemima Henry
- 20. Fi Jones
- 21. Lilyann Mason-Spice
- 22. Georgina Friedrichs
- 23. Layne Morgan



Photo: Getty Images



MATCH 2 28/2/2020

WARATAHS 41 - BRUMBIES 8

Scorers: G Hamilton 2, C Leaupepe, M Stewart 2, M

Murphy, E Chancellor, A McKenzie 3 goals

Referee: Amber McLachlan

Venue: Bankwest Stadium, Parramatta

Waratahs Line-up:

- 1. Bridie O'Gorman
- 2. Adiana Talakai
- 3. Evelyn Horomia
- 4. Jemima Henry
- 5. Sera Naigama
- 6. Jade Huggins
- 7. Emily Chancellor
- 8. Grace Hamilton (c)
- 9. Iliseva Batibasaga
- 10. Pauline Piliae
- 11. Mahalia Murphy
- 12. Katrina Barker
- 13. Shanice Parker
- 14. Maya Stewart
- 15. Chloe Leaupepe

Reserves:

- 16. Eva Karpani
- 17. Oneata Schwalger
- 18. Tasmin Sheppard
- 19. Aaliyah Fasavalu-Fa'amausili
- 20. Emily Chancellor
- 21. Arabella McKenzie
- 22. Layne Morgan
- 23. Kennedy Cherrington



Photo: Dave Molloy



MATCH 3 7/3/2020

QUEENSLAND 10 - WARATAHS 13

Scorers: E Chancellor, M Stewart,

A McKenzie pen goal Referee: Reuben Keane

Venue: Ballymore Stadium, Brisbane

Waratahs Line-up:

- 1. Oneata Schwalger
- 2. Adiana Talakai
- 3. Evelyn Horomia
- 4. Noella Green
- 5. Sera Naigama
- 6. Emily Chancellor
- 7. Fi Jones
- 8. Grace Hamilton (c)
- 9. Iliseva Batibasaga
- 10. Pauline Piliae
- 11. Mahalia Murphy
- 12. Katrina Barker
- 13. Shanice Parker
- 14. Maya Stewart
- 15. Chloe Leaupepe

Reserves:

- 16. Eva Karpani
- 17. Bridie O'Gorman
- 18. Tasmin Shepaprd
- 19. Piper Duck
- 20. Aaliyah Fasavalu-Fa'amausili
- 21. Arabella McKenzie
- 22. Kennedy Cherrington
- 23. Georgina Freidrichs





MATCH 4 14/3/2020

WARATAHS 44 - FORCE O

Scorers: S Parker 2, M Stewart 4, J Huggins, G

Friedrichs

Referee: Tyler Miller

Venue: Sydney University No 2 Football Ground

Waratahs Line-up:

1. Bridie O'Gorman

2. Tasmin Sheppard

3. Oneata Schwalger

4. Jemima Henry

5. Noella Green

6. Emily Chancellor

7. Aaliyah Fasavalu-Fa'amausili

8. Piper Duck

9. Layne Morgan

10. Arabella McKenzie

11. Shanice Parker

12. Georgina Friedrichs

13. Kennedy Cherrington

14. Maya Stewart

15. Chloe Leaupepe

Reserves:

16. Eva Karpani

17. Evelyn Horomia

18. Mikaela Trbojevich

19. Jade Huggins

20. Grace Hamilton

21. Atasi Lafai

22. Katrina Barker

23. Iliseva Batibasaga



Photo: Dave Molloy



2020 NSW WARATAHS WOMEN AWARDS

NSW WARATAHS WOMEN ROOKIE OF THE YEAR

Adiana Talakai

NSW WARATAHS WOMEN BEST BACK

Katrina Barker

NSW WARATAHS BEST FORWARD

Evelyn Horomia

NSW WARATAHS WOMEN PLAYER OF THE YEAR

Grace Hamilton



Photo: Karen Watson

3c. Grade



Photo: Karen Watsor

GRADE RESULTS

Grade Grand Finals	
31st October 2020	Leichhardt Oval
Shute Shield	Gordon 28* Eastwood 8
Colin Caird Shield	Sydney University 43* Eastern Suburbs 27
W McMahon Shield	Sydney University 27 Eastern Suburbs 26

Elimination Finals	
24th October 2020	Pittwater Rugby Park
Shute Shield	Gordon 28 Eastern Suburbs 10
Colin Caird Shield	Eastern Suburbs 23 Manly 22
Colin Caird Shield	Sydney University 29 Randwick 25
25th October 2020	Pittwater Rugby Park
Shute Shield	Norths 9 Eastwood 12
W McMahon Shield	Sydney University 31 Gordon 17
W McMahon Shield	Randwick 14* Eastern Suburbs 28

Preliminary Finals	
17th October	Pittwater Rugby Park
Shute Shield	Norths 24 Sydney University 22
Shute Shield	Gordon 15 Randwick 14
Colin Caird Shield	Randwick 10 Manly 28
Colin Caird Shield	Eastern Suburbs 24 Norths 19

18th October	Pittwater Rugby Park
Shute Shield	Eastern Suburbs 20 Eastwood 29
Colin Caird Shield	Sydney University 33 Eastwood 7

17th October	Woollahra Oval
W McMahon Shield	Sydney University 42 Norths 22
W McMahon Shield	Randwick 31 Warringah 18
W McMahon Shield	Gordon 53 Eastern Suburbs 15

^{*} denotes minor premiers

Extra Grades Finals	
24th October 2020	Forshaw Rugby Park
Henderson Shield (3rdG)	Gordon 29 Sydney University 24*
Henderson Cup (4thG)	Gordon 13* Randwick 15
Bill Simpson Shield (2ndC)	Gordon 23* Randwick 13
Shell Trophy (3rdC)	Gordon 7 Sydney University 10

Semi Finals	
16/17th October 2020	Woollahra Oval
Henderson Cup (4thG)	Randwick 45 Sydney University 12
Bill Simpson Shield (2ndC)	Gordon 43 Eastern Suburbs 7
Bill Simpson Shield (2ndC)	Randwick 38 Sydney University 36
Shell Trophy (3rdC)	Eastern Suburbs 19* Gordon 27
Shell Trophy (3rdC)	Randwick 7 Sydney University 27

Semi Finals	
17th/18th October	Pittwater Rugby Park
Henderson Cup (4thG)	Gordon 17 Two Blues 17
Henderson Shield (3rdG)	Sydney University 29 Eastern Suburbs 7
Henderson Shield (3rdG)	Gordon 33 Randwick 21

GRADE STANDINGS

Super Shute Shield - 1st (Grade								
Team	P	W	D	L	F	Α	Df	ВР	Pts
Gordon	12	11	0	1	522	161	361	11	55
Eastern Suburbs	12	9	0	3	450	248	202	10	46
Norths	12	9	0	3	392	230	162	8	44
Sydney University	12	8	0	4	431	270	161	11	43
Eastwood	12	8	0	4	454	295	159	11	43
Randwick	12	8	0	4	393	274	119	8	40
Southern Districts	12	6	1	5	366	421	-55	9	35
Warringah	12	6	0	6	362	329	33	8	32
Manly	12	4	1	7	297	301	-4	8	26
West Harbour	12	4	1	7	274	368	-94	5	23
Hunter Wildfires	12	2	1	9	239	484	-245	5	15
Two Blues	12	1	0	11	211	557	-346	4	8
Penrith	12	0	0	12	167	620	-453	3	3

Colin Caird Shield - 2nd Grade									
Team	P	W	D	L	F	Α	Df	ВР	Pts
Sydney University	12	11	0	1	516	197	319	8	52
Eastern Suburbs	12	9	0	3	461	237	224	13	49
Randwick	12	9	0	3	444	212	232	10	46
Manly	12	9	0	3	376	226	150	9	45
Norths	12	8	0	4	404	281	123	10	42
Eastwood	12	8	0	4	448	243	205	9	41
Gordon	12	7	0	5	406	240	166	10	38
Warringah	12	6	0	6	278	301	-23	7	31
Southern Districts	12	3	0	9	230	300	-70	7	19
Hunter Wildfires	12	3	0	9	272	375	-103	7	19
West Harbour	12	3	0	9	232	440	-208	4	16
Two Blues	12	2	0	10	176	609	-433	3	11
Penrith	12	0	0	12	170	752	-582	5	0

Henderson Shield - 3rd Grade									
Team	P	W	D	L	F	Α	Df	ВР	Pts
Sydney University	8	7	0	1	278	121	157	7	35
Gordon	8	7	0	1	230	111	119	6	34
Randwick	8	5	0	3	191	160	31	5	25
Eastern Suburbs	8	5	0	3	224	149	75	4	24
Warringah	8	4	0	4	163	144	19	5	20
Eastwood	8	4	0	4	175	162	13	4	20
Manly	8	2	0	6	96	275	-179	3	11
Norths	8	1	0	7	137	295	-158	4	8
Southern Districts	8	1	0	7	144	221	-77	2	6

Henderson Cup - Fourth Grade									
Team	Р	w	D	L	F	Α	Df	ВР	Pts
Sydney University	8	7	0	1	278	121	157	7	35
Gordon	8	7	0	1	230	111	119	6	34
Randwick	8	5	0	3	191	160	31	5	25
Eastern Suburbs	8	5	0	3	224	149	75	4	24
Warringah	8	4	0	4	163	144	19	5	20
Eastwood	8	4	0	4	175	162	13	4	20
Manly	8	2	0	6	96	275	-179	3	11
Norths	8	1	0	7	137	295	-158	4	8
Southern Districts	8	1	0	7	144	221	-77	2	6

COLTS STANDINGS

To avec	n	147			-		Dt	D.D.	D.J
Team	P 10	W	D	L	F	A	Df	BP	Pts
Randwick	12	11	0	1	638	180	458	12	56
Sydney University	12	11	0	1	603	211	392	12	56
Gordon	12	10	1	1	638	154	484	11	53
Eastern Suburbs	12	9	1	2	630	155	475	10	48
Norths	12	8	0	4	512	306	206	9	36
Warringah	12	7	0	5	470	328	142	8	36
Manly	12	6	0	6	401	279	122	8	32
Eastwood	12	4	0	8	267	395	-128	6	22
Southern Districts	12	4	0	8	203	493	-290	4	20
Two Blues	12	2	0	10	259	573	-314	5	13
Hunter Wildfires	12	2	0	10	148	529	-381	5	13
West Harbour	12	3	0	9	189	448	-259	2	9
Penrith	12	0	0	12	76	983	-907	0	0
Shell Trophy - 2nd Colts									
Team	Р	W	D	L	F	Α	Df	ВР	Pts
Gordon	8	7	0	1	335	100	235	6	34
Randwick	8	7	0	1	268	89	179	6	34
Sydney University	8	6	0	2	277	104	173	7	31
Eastern Suburbs	8	5	0	3	288	106	182	7	27
Manly	8	3	0	5	160	179	-19	3	15
Warringah	8	3	0	5	164	229	-65	3	15
Norths	8	2	0	6	139	239	-100	6	14
Southern Districts	8	2	0	6	90	289	-199	2	10
Eastwood	8	1	0	7	66	452	-386	0	4
Bill Simpson Shield - 3rd (Colts								
Team	Р	W	D	L	F	Α	Df	ВР	Pts
Eastern Suburbs	6	6	0	0	124	49	75	2	26
Randwick	6	4	0	2	130	89	41	4	20
Sydney University	6	4	0	2	83	57	26	2	18
Gordon	6	3	0	3	96	87	9	3	15
Warringah	6	2	0	4	91	120	-29	4	12
Norths	6	2	0	4	105	145	-40	3	11
									2

CHAMPIONSHIPS

Club	Points
Gordon Rugby Football Club	1447
Sydney University Rugby Union Football Club	1397
Eastern Suburbs	1370
Randwick Rugby Union Football Club	1304
Northern Suburbs Rugby Union Football Club	1212
Eastwood District Rugby Union Football Club	1105
Warringah Rugby Union Football Club	944
Manly Rugby Union Football Club	942
Southern Districts	797
West Harbour Rugby Union Football Club	527
Hunter Wildfires	455
Western Sydney Two Blues Rugby Union Football Club	286
Penrith Rugby Union Football Club	45

2020 AWARDS

Awards presented:

Ken Catchpole Medal	Mahe Vailanu (Gordon)
David Brockhoff Medal - Coach of the Year	Darren Coleman (Gordon)
Dick Byres Medal - Referee of the Year	James Quinn
Rookie of the Year	Max Douglas (Manly)
Roscoe Fay Trophy - Highest Points Scorer	Christian Kagiassis (Southern Districts)
Highest Try Scorer	James Turner (West Harbour)
E S Marks Shield Shute Shield Minor Premiers	Gordon RUFC
Sir Roden Cutler Shield	Gordon RUFC
Gregor George Trophy Club Championship	Gordon RUFC

3d. Suburban



SUBURBAN RUGBY RESULTS

Division 1

Grand Finals

Kentwell Drummoyne
Burke Mosman
Barbour (Colts) Mosman
Whiddon Colleagues
Judd Mosman
Sutherland Mosman

Division 2

Grand Finals

Barraclough Hunters Hill
Stockdale Hunters Hill
Robertson (Colts) St Patrick's
Blunt Epping
Richardson UNSW

Division 3

Grand Finals

Clark Newport
Farrant Newport
Nicholson (Colts) Newport
Campbell Old Ignatians

Division 4

Grand Finals

McLean Western Raptors
Grose Western Raptors

Division 5

Grand Finals

Jeffrey Sydney Harbour Meldrum Manly Savers

Division 6

Grand Finals

Radford Chatswood Halligan Balmain

3e. Country



Photo: Dave Molloy

COUNTRY ZONE PREMIERS 2020

Zone	Grade	Winners
Grand Finals		
Mid North Coast	1st Grade	Competition Cancelled due to COVID
	2nd Grade	Competition Cancelled due to COVID
	W7s	Coffs Snappers
	U18	SCU Marlins
	U16	Hastings Valley Vikings
	U14	Hastings Valley Vikings
Lower Mid North Coast	1st Grade	Manning River Cats
	W7s	Wallamba
Central West -	1st Grade	Orange Emus
Blowes Cup (Tier 1)	2nd Grade	Bathurst Bulldogs
	3rd Grade	Bathurst Bulldogs
	Colts	Orange Emus
Central West Women's Cup	W10s	Condobolin
Central West -	1st Grade	Parkes
New Holland Cup	2nd Grade	Narromine Gorillas
Central West - Oilsplus North	1st Grade	Coonabarabran
Central West - Oilsplus South	1st Grade	Harden
Central Coast	1st Grade	Terrigal
	2nd Grade	Terrigal
	3rd Grade	Competition Cancelled due to COVID
	Colts	The Lakes Maroon
	W10s	Terrigal
Illawarra		
παννατια	1st Grade	Avondale Wombats
	2nd Grade	Wollongong Vikings

Zone	Grade	Winners
Grand Finals		
Far North Coast	1st Grade	Lennox head
	2nd Grade	Ballina Seahorses
	President's Cup	Byron Bay Rugby
	W7's	Ballina Seahorses
	Colts	Lismore City
Western Plains	1st Grade	Walgett
	2nd Grade	Walgett
Newcastle Hunter	President's Cup	Medowie and Districts Rugby Club
	Women's 10's	The Waratahs RUFC
	Women's Summer 7's	Hamilton Hawks
New England	1st Grade	Walcha
	2nd Grade	Tamworth Magpies
	3rd Grade	Tamworth Magies
	4th Grade	Competition Cancelled due to COVID
	W7's	Pirates
Central North		Competition Cancelled due to COVID



Photo: Clay Cross

3f. NSW Women's



Photo: AJF Photography

SYDNEY WOMEN'S RUGBY RESULTS

Pos	Team	Played	Won	Draw	Loss	-/+	Bonus Points	Points
1	Sydney University 1	8	8	0	0	391	7	45
2	Randwick Magic	8	7	0	1	258	8	41
3	Western Sydney Two Blues	8	6	0	2	137	5	34
4	Eastern Suburbs	8	4	0	4	-15	4	25
5	Warringah Rats	8	4	0	4	-19	4	25
6	Hunter Wildfires	8	3	0	5	-78	3	20
7	Sydney University 2	8	2	0	6	-167	3	16
8	Campbelltown	8	2	0	6	-136	0	14
9	Gordon	8	0	0	8	-371	0	5

Jack Scott Memorial Shield Grand Final

Sydney University No. 1 22 def Randwick Magic 17

Division 2

Hunter Wildfires 29 def Campbelltown 25

Women's 7s

Division 1 Premiers - Southern Districts

Division 2 Premiers - (joint premiers) Southern Districts & Sydney University/Barker

4. Community



Photo: Karen Watson



Community Rugby

Like all sports across the country, 2020 was a year like no other, with COVID-19 halting all community programs at all levels of sport.

Our Clubs, players, volunteers, referees and coaches showed incredible resilience in a time of constant change, and our sincere thanks go out to every single one of them.

At the start of 2020, junior registration numbers were up year-on-year, and NSW Rugby Community staff had a clear plan in place to support clubs. However, following the Australian Club Championship fixture on 14 March, where Sydney University defeated University of Queensland, no further Community Rugby games were played again until July.

Thanks to the foresight of our affiliates, together with the collaboration of Rugby Australia and other Member Unions, a decision was taken nationally to postpone all rugby initially until 1 May, then through to July.

Not since World War Two had such a decision been made, with rugby the first sport nationally to adopt such an approach and other sports following suit in the days and weeks after. With no rugby being played, club and school training halting and all coach and official education moving to online, most

of the Community Rugby department were stood down.

Pleasingly, while being stood down, our committed staff continued to manage projects including return to play protocols, planning, club toolkits, as well as continuing to support the many enquiries from our broader rugby community.

If there were two words that summed up 2020 for our rugby community - it would be adaptability and innovation.

One major initiative to be launched during COVID was a refined version of the NSWRU Coaching APP. While the initial purpose of the APP was designed to support coaches, the technology platform was quickly adapted to provide daily skills and drills sessions that could be done during isolation, for individual players at junior and senior levels. More than 5000 individuals downloaded the free APP, the resource welcomed by clubs, coaches but also parents who were looking for structured activities for their children.

With the support of the NSW Positive Rugby
Foundation, a podcast series was also released
featuring different coaches from all levels of the
game. Another online tool designed to provide
insights and further learning for coaches across New
South Wales.

Moving all education sessions for coaches and officials to online provided the opportunity for remote learning to continue as well as accreditations. While the transition to online learning over the years has been gradual, during COVID it was fast tracked to be fully online. The rugby community adapted so well to the change, which traditionally would have taken years to

implement, again highlighting the adaptability of the community.

AGMs, club meetings, staff meetings, and coaching sessions were done online for the first time.

Whilst most competitions proceeded, it should be noted that several competitions were unable to go ahead for a range of COVID issues, including timing related reasons.

Once the season was fully underway there was a need for flexibility and patience. To restart the game a number of new measures were introduced to ensure the sport was delivered in a COVID safe way including the introduction of QR codes at games, draws developed based on geographical locations, reducing the number of spectators and support staff, social distancing at all training and games and the introduction of pre-purchasing of tickets.

While supporters were unable to be part of game day, NSW Rugby worked with CluchTV to allow family and friends the opportunity to watch and experience the games.

NSW Rugby formed part of the broader winter sport stakeholder group that was in constant communication with the NSW Government, to ensure accurate and timely information was relayed to the rugby community and to ensure the sport could continue while adhering to any and all public health orders.

Some late Gen Blue and U17s 7s Championships were able to be held, while all other representative rugby at school or junior level was unable to be held. Instead, the emphasis was on traditional Club and school rugby competitions.

Key results

- grassroots rugby allows the sport to be available to the masses as well as grow awareness of rugby. It not only provides more rugby content to fans of the game, but also provides commercial opportunities across the sport. With spectators limited at rugby games right across the State, streaming provider CluchTV was able to stream over 500 games which saw in excess of 3.8 million view (of greater than 1 minute) covering Subbies, Sydney Rugby, Gen Blue trials, Country Rugby, Women and Juniors matches across the period.
- NSW Rugby made up 55% of all regular registered club rugby players nationally.
- Country Junior numbers increased (yearon-year) by 2%. Sydney Junior numbers remained static.
- NSW Rugby Union U17s 7s State
 Championships were held in Bowral in
 December. Penrith (boys) and Randwick
 Magic (Girls) won their respective divisions.
 The State 7s Championships were contested by 30 teams.

Strategic Pillars

Activate throughout communities

- Rugby Tackle Life Program. Five Schools
 participated in the Rugby Tackle Life Program in
 conjunction with Multicultural NSW and Creating
 Chances in term four using rugby as the vehicle
 to teach year 10 students how to coach rugby
 and how to mentor younger students.
- NSW Waratahs 'Coach the Coach' program.
 Only one session was able to be conducted in Wollongong prior to COVID. The intention is for the program to be rolled out in the future.
- Referee and Coach Foundation Courses.
 - A limited number of courses were held prior to COVID. However, a shift to online learning saw many coach and referee courses held online for the first time, Podcasts and webinars with high profile coaches were also delivered, with one on one training programs developed and available via the Positive Rugby Coaching App.
- Mental health. The Get Talkin Tour visited Central
 West at the end of the season (Dubbo Rugby
 Club) whilst several online webinars were held
 with students covering the effect that COVID
 has had on their rugby aspirations and helping
 them through this time.
- Biennial Level 3 Coaching. New intake of 22
 x Level 3 participants to undertake the course over the next 12 months

Improve governance

 Governance Reform – Country Rugby updated their constitution, aligning pathways and ensuring appropriate representation across Country Rugby for men, women, juniors and referees who are now all represented on one board. Many of the regular competitions were cancelled due to COVID-19 during 2020.

COMPETITIONS		
COMPETITION	BY THE NUMBERS	RESULTS
State 7s Championships (U17s boys	30 teams	WINNERS:
and girls only)		Girls competition:
		Boys competition:
Suburban Finals	22 finals held	WINNERS:
		Kentwell Cup:
		Bruce Graham Shield (Division One Club Champions):
NSW Women's Rugby	500+ players	WINNERS:
		Jack Scott Cup winners: Div 1: Sydney University
		Div 2: Newcastle/Hunter
		Jack Scott 7's Series Div 1: Southern Districts & Div 2: Joint
		Southern Districts & Sydney University/Barker
		Country Rugby 7s Championships: Newcastle Hunter
Sydney Rugby Union		The Grand Final was held for the first time at Leichhardt Oval
		WINNERS:
		Shute Shield: Gordon
		Colts 1: Randwick
		Club Championship: Gordon
		Catchpole Medal (player of the year): Mahe Vailanu
		(Gordon)
		Brockhoff Medal (coach of the year): Darren Coleman (Warringah)
		Dick Byres Medal (referee of the year): James Quinn

5. NSW Positive





NSW Positive Rugby Foundation

Despite the disruption of COVID-19, the NSW Positive Rugby Foundation was still able to remain active and achieved some excellent results and was able to make a meaningful impact. As many other broader community programs were not able to function due to stand-downs and structural changes at NSWRU – the relative impact of the Foundation's programs increased.

Strategic partnerships with schools were maintained including the Rugby - Tackle Life program in Western Sydney in partnership with Creating Chances and Multicultural NSW. There was also a key focus on providing positive engagement for the rugby community with our continued partnership with batyr (mental health organisation) through the Get Talkin Tour and also our contribution to co-fund the retainment of Development Officers in both country and metropolitan in NSW.

The NSW Positive Rugby Foundation invested a total of \$409,000 into rugby programs across New South Wales and resources over the reporting period.



Strategic Priorities

Rugby - Tackle Life

In partnership with Multicultural NSW and Creating Chances, we started the delivery of five High School and community programs in Western Sydney. These programs use rugby as a vehicle to teach year 10 students how to coach rugby and how to mentor younger students.

Getting Talking Tour

Total participants = 2,400

As in previous years, part of our support for Country clubs and mental health awareness continues to be through the Get Talkin Tour, and despite challenges we were still able to deliver programs in Barraba, Tamworth, Dubbo, Kiama, Ballina and Lismore during 2020.

Total participants = 2000

Safety

Safety programs and initiatives in 2020 including: Front Row Passport - assessment learning for player grading.

Rugby safety research project.

Immediate Care in Rugby Course - for school doctors and physios to improve capabilities in rugby related injuries.

Total participants = 300

Dubbo Sports Hub

The Positive Rugby Foundation has taken a lead role in working with the NSW Government's Deputy Premier's Office and the Office of Sport to be included in the in the multi-million dollar Sports Hub in Dubbo.

Alongside the PCYC, tennis and netball, rugby has put a business case together for a \$17.3m facility, which will include four playing fields (two synthetic), a 1000 seat grandstand, performance gym and training area, offices and classrooms, multi-use function area and clubhouse.

This centre will act as a Centre of Excellence for both Country Rugby and Indigenous Rugby. It represents a significant collaboration between affiliates and rugby stakeholders, with everyone from Central West Rugby through to Rugby AU supporting the business case with the promise of tournaments such as State Championships, Country Championships, Super Rugby Trials, Australian Age Grade Championships, Wallaroos camps and Indigenous Programs.

On top of the \$20m Daceyville Centre of Excellence predicted to be ready in 2022, this will now provide Country and Indigenous Rugby and the whole Western part of the state with a facility they can also be proud of and greatly improve their access to programs, education and high quality tournaments and matches.

Development Officers

The Positive Rugby Foundation has been able to support rugby in the Country and metro with much needed immediate support through cofunding Development Officers between October 2020 and February 2021 to ensure that these roles weren't made redundant. This directive saved the jobs of seven Development Officers, all of whom perform a vital role in supporting Community Rugby.

Gen Blue Camps

In partnership with the Gen Blue staff, the NSW Positive Rugby Foundation were able to support three two-day day camps based out of Daceyville, with Waratahs coaching staff also supporting the opportunity for players to have access to coaching, training kit, and most importantly a chance to be seen and advance their rugby pathways.

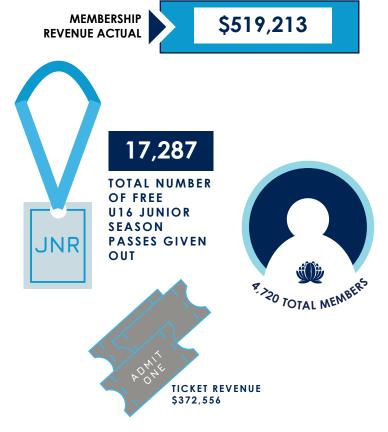
Total participants = 200

6. Ticketing,



Photo: John Flitcfroft / Flitty Images







WITH THE COVID-19 PANDEMIC AND ALL LEVELS OF COMPETITIONS BEING AFFECTED, THERE WAS A DRAMATIC SHIFT IN THE WAY WE EXECUTED OUR STRATEGY. IT WAS A UNIQUE EXPERIENCE AND ONE WHICH NEEDED IMMEDIATE PIVOTING TO ENSURE THAT ENGAGEMENT LEVELS REMAINED HIGH. THE STRATEGY WORKED WELL, AND THE CONTENT WAS SO WELL RECEIVED THAT OUR LEVELS OF ENGAGEMENT REMAINED THE SAME WHEN COMPARED YTY.



DEMOGRAPHICS

	Female	Male
Web	27%	73%
Facebook	22%	78%
Instagram	22%	78%

SUBSCRIBERS



170,573

81,197



54,242

30,814



7. Obituaries

NSW Rugby Waratahs would like to acknowledge the following players who represented NSW Waratahs, and sadly passed away in 2020:

Pat Harvey	1 cap	1953
John Solomon	19 caps	1948-55
Ray Frost	1 cap	1955
Arthur Summons	9 caps	1956-59
Arthur Buchan	11 caps	1945-49
Stuart Scotts	1 cap	1958
Dick Tooth	14 caps	1950-57
Denis Cavanough	3 caps	1963
Glenn Da Vanzo	15 caps	1980-84
John Griffiths	2 caps	1982
Ollie Hall	3 caps	1983
Paul Burke	1 cap	1965
Chris Hawkins (coach)	22 matches	1996



8. Finances

New South Wales Rugby Union Ltd

ABN 70 000 222 711

Annual report for the year ended 31 December 2020

New South Wales Rugby Union Ltd ABN 70 000 222 711 Annual report - 31 December 2020

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New South Wales Rugby Union Ltd Directors' report 31 December 2020

Your directors present their report on the consolidated entity consisting of New South Wales Rugby Union Ltd and the entities it controlled at the end of, or during, the year ended 31 December 2020. Throughout the report, the consolidated entity is referred to as the Group. New South Wales Rugby Union Ltd is deemed to control NSW Waratahs Limited and it's subsidiary, Waratahs Rugby Pty Ltd as a result of a change in the entities constitutions with effect from 1 January 2019.

Directors

The following persons held office as directors of New South Wales Rugby Union Ltd during the financial year:

Roger Davis
Kerry Chikarovski
David Begg (resigned 31 January 2020)
Anthony Crawford
Benjamin Gregory
John Morrison
Barry Ruddy
David Giffin (resigned 31 January 2020)
Katrina Rathie (appointed 1 January 2020)
David Harrison (appointed 1 January 2020)
Warwick Negus (appointed 1 January 2020)
Mark Green (Secretary)
Phil Parsons (appointed 1 February 2020)

Principal activities

The principal activities of the Group during the financial year were the organisation, development and promotion of the game of rugby union in the State of New South Wales and the business operations and management of a professional rugby union team.

Review of operations

The profit from ordinary activities amounted to \$3,022,901 (2019 profit: \$214,354).

Significant changes in the state of affairs

Covid 19 had a significant effect on NSW Rugby resulting in the delay of the playing season across all levels of the Game due to the Government's requirements for reduced venue capacity, self-isolation and border closures.

The Super Rugby competition was revised as a local domestic competition delivering 10 rounds of competition between 5 Australian franchises, followed by a Trans-Tasman competition delivery 5 rounds of competition.

A new broadcast agreement was signed with Stan Sport for both Super Rugby and Shute Shield.

Event since the end of the financial year

No matter or circumstance has arisen since 31 December 2020 that has significantly affected the Company's operations, results, or state of affairs, or may do so in future years.

Likely developments and expected results of operations

Further information on likely developments in the operations of the Group and the expected results of operations have not been included in this annual report because the directors believe it would be likely to result in unreasonable prejudice to the Group.

Environmental regulation

The Group is not affected by any significant environmental regulation in respect of its operations.

New South Wales Rugby Union Ltd Directors' report (continued) 31 December 2020

Limited by guarantee

The Company is a company limited by guarantee. In the event of the Company being wound up each member is liable to contribute to the debts of the Company incurred whilst they were a member or within one year from them ceasing to be member, or for the purpose of adjusting the rights of the contributors amongst themselves, such amount as may be required not exceeding \$10.

Insurance of officers

During the financial year, New South Wales Rugby Union Ltd has paid premium in respect of directors' and officers' liability for legal expenses and insurance contracts for the year ended 31 December 2020. Such insurance contracts insure against certain liability (subject to specific exclusions) persons who are or have been directors or executive officers of the Company.

The directors have not included details of the nature of the liabilities covered or the amount of the amount of the premiums paid in respect of the directors' and officers' liability and legal expenses insurance contracts, as such disclosure is prohibited under the terms of the contract.

Proceedings on behalf of the company

No person has applied to the Court under section 237 of the *Corporations Act 2001* for leave to bring proceedings on behalf of the Company, or to intervene in any proceedings to which the Company is a party, for the purpose of taking responsibility on behalf of the Company for all or part of those proceedings.

No proceedings have been brought or intervened in on behalf of the Company with leave of the Court under section 237 of the *Corporations Act 2001*.

Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the *Corporations Act 2001* is set out on page 3.

This report is made in accordance with a resolution of directors.

Roger Davis Director

Sydney 25 May 2021



Auditor's Independence Declaration

As lead auditor for the audit of New South Wales Rugby Union Ltd for the year ended 31 December 2020, I declare that to the best of my knowledge and belief, there have been:

- (a) no contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- (b) no contraventions of any applicable code of professional conduct in relation to the audit.

This declaration is in respect of New South Wales Rugby Union Ltd and the entities it controlled during the period.

James McElvogue

Partner

PricewaterhouseCoopers

Sydney 25 May 2021

PricewaterhouseCoopers, ABN 52 780 433 757

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New South Wales Rugby Union Ltd

ABN 70 000 222 711

Annual report - 31 December 2020

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These financial statements are the consolidated financial statements of the consolidated entity consisting of New South Wales Rugby Union Ltd and its subsidiaries. A list of subsidiaries is included in note 24. The financial statements are presented in the Australian dollar (\$).

New South Wales Rugby Union Ltd is a Company limited by guarantee, incorporated and domiciled in Australia. Its registered office and principal place of business is:

David Phillips Sports Complex Banks Avenue Daceyville NSW 2032

A description of the nature of the consolidated entity's operations and its principal activities is included in the Directors' report on pages 1-2, which are not part of these financial statements.

The financial statements were authorised for issue by the directors on 25 May 2021. The directors have the power to amend and reissue the financial statements.

New South Wales Rugby Union Ltd Consolidated statement of comprehensive income For the year ended 31 December 2020

	Notes	Consolidated 2020 \$	Consolidated 2019 \$
Revenue from contracts with customers Other income	4 5	13,411,342 3,935,831	20,424,974 716,021
Professional rugby expenses		(9,026,363)	(13,512,453)
Premiership rugby expenses		(353,425)	(236,968)
Community rugby expenses		(2,415,810)	(3,173,276)
Corporate expenses		(1,222,990)	(3,100,842)
Positive Rugby Foundation		(493,590)	(112,784)
Depreciation and amortisation expenses	6	(832,425)	(902,700)
Operating profit/(loss)		3,002,570	101,972
Finance income	7	62,741	200,701
Finance costs	7	(42,410)	(88,319)
Finance income - net		20,331	112,382
Profit/(loss) for the year		3,022,901	214,354
Other comprehensive income			
Other comprehensive income/(loss) for the year, net of tax		-	<u> </u>
Total comprehensive income/(loss) for the year	-	3,022,901	214,354

The above consolidated statement of comprehensive income should be read in conjunction with the accompanying notes.

New South Wales Rugby Union Ltd Consolidated balance sheet As at 31 December 2020

	Notes	Consolidated 2020 \$	Consolidated 2019
ASSETS		•	·
Current assets Cash and cash equivalents Trade receivables Financial assets at amortised cost Other current assets	8 9 10 11	6,432,898 493,845 2,700,000 3,809,083	2,269,554 1,733,966 2,149,034 3,950,001
Total current assets		13,435,826	10,102,555
Non-current assets Property, plant and equipment Right-of-use assets Intangible assets Total non-current assets	12 13 14	1,137,092 1,037,740 66,262 2,241,094	327,000 1,849,177 44,194 2,220,371
Total assets		15,676,920	12,322,926
LIABILITIES Current liabilities	40	040.000	040.005
Lease liabilities Trade and other payables Employee benefit obligations Deferred revenue and other income	13 15 17 18	613,399 1,375,713 342,288 1,593,419	812,385 2,512,518 419,016 2,592,548
Total current liabilities		3,924,819	6,336,467
Non-current liabilities Lease liabilities Provisions Employee benefit obligations Deferred revenue and other income	13 16 17 18	583,949 300,000 28,736 7,018,967	1,078,350 60,000 48,749 4,001,812
Total non-current liabilities		7,931,652	5,188,911
Total liabilities		11,856,471	11,525,378
Net assets		3,820,449	797,548
EQUITY Accumulated surplus	19	3,820,449	797,548
Total equity	=	3,820,449	797,548

New South Wales Rugby Union Ltd Consolidated statement of changes in equity For the year ended 31 December 2020

	Notes	Accumulated surplus \$
Balance at 1 January 2019	_	1,316,041
Profit for the year	_	214,354
Total comprehensive income for the year		214,354
Common control transaction	23(a)	(732,847)
Balance at 31 December 2019	_	797,548
Balance at 1 January 2020	_	797,548
Profit for the year	_	3,022,901
Total comprehensive income for the year	_	3,022,901
Balance at 31 December 2020	_	3,820,449

The above consolidated statement of changes in equity should be read in conjunction with the accompanying notes.

New South Wales Rugby Union Ltd Consolidated statement of cash flows For the year ended 31 December 2020

	Notes	Consolidated 2020 \$	Consolidated 2019 \$
Cash flows from operating activities			
Receipts from customers (inclusive of GST)		17,588,166	18,690,303
Payments to suppliers and employees (inclusive of GST)	=	(15,010,678)	(20,821,419)
		2,577,488	(2,131,118)
Interest received		62,741	200,701
Interest paid	_	(835)	(8,790)
Net cash inflow (outflow) from operating activities	26	2,639,394	(1,939,207)
Cash flows from investing activities Payment for acquisition of subsidiary, net of cash acquired	23(a)	-	6,761,854
Payments for property, plant and equipment	,	(963,698)	(242,941)
Payments for intangible assets		(22,068)	(8,815)
Proceeds from sale of property, plant and equipment	_	-	22,011
Net cash inflow (outflow) from investing activities	_	(985,766)	6,532,109
Cash flows from financing activities			
Proceeds from term deposits		2,000,000	(2,000,000)
Proceeds from investment grants		1,112,060	143,716
Principal elements of lease payments	=	(602,344)	(834,673)
Net cash inflow (outflow) from financing activities	=	2,509,716	(2,690,957)
Net increase in cash and cash equivalents		4,163,344	1,901,945
Cash and cash equivalents at the beginning of the financial year	-	2,269,554	367,609
Cash and cash equivalents at end of year	8	6,432,898	2,269,554

Contents of the notes to the consolidated financial statements

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1 Summary of significant accounting policies

This note provides a list of the significant accounting policies adopted in the preparation of these consolidated financial statements. These policies have been consistently applied to all the years presented, unless otherwise stated. The financial statements are for the Group consisting of New South Wales Rugby Union Ltd and its subsidiaries.

(a) Basis of preparation

(i) Special purpose financial report

In the directors' opinion, the Group is not a reporting entity because there are no users dependent on general purpose financial reports.

This is a special purpose financial report that has been prepared for the sole purpose of complying with the *Corporations Act 2001* requirements to prepare and distribute a financial report to the members and must not be used for any other purpose. The directors have determined that the accounting policies adopted are appropriate to meet the needs of the members.

The financial report has been prepared in accordance with the recognition and measurement principles of all applicable Australian Accounting Standards and Interpretations issued by the Australian Accounting Standards Board and the *Corporations Act 2001*. It contains the disclosures that are mandatory under the Accounting Standards and those considered necessary by the directors to meet the needs of the members. New South Wales Rugby Union Ltd is a not-for-profit entity for the purpose of preparing the financial statements.

The Company is a company limited by guarantee, incorporated and domiciled in Australia. The address of the Company's registered office and principal place of business is David Phillips Sports Complex, Banks Avenue, Daceyville, NSW 2032.

(ii) Historical cost convention

These financial statements have been prepared under the historical cost convention.

(iii) New standards and interpretations not yet adopted

Certain new accounting standards and interpretations have been published that are not mandatory for 31 December 2020 reporting periods and have not been early adopted by the Group. These standards are not expected to have a material impact on the entity in the current or future reporting periods and on foreseeable future transactions.

(iv) Going concern

The prior year accounts disclosed a material uncertainty that may cast significant doubt on the Company's ability to continue as a going concern due to the operations and financial stability of the Company being severely impacted by the effects of the Covid 19 pandemic during 2020.

Whilst the Covid 19 pandemic remains a constantly evolving situation, the directors believe a material uncertainty no longer exists as a result of the actions taken by the Company and the easing of restrictions and resumption of the activities including:

- Starting a revised Super Rugby local domestic competition on 3 July 2020 delivering 10 rounds of competition and starting the Shute Shield season on 18 July 2020.
- Increasing crowd capacity from up to 25% of the venue to higher levels as the season progressed, albeit while operating without a permanent home ground.
- The successful negotiation of a new broadcast rights deal for the revised seasons of Super Rugby and Shute Shield.
- Community Rugby recommencing from 1 July 2020 allowing New South Wales Rugby Union Ltd to collect participation levies and fees for the 2020 season.
- Commencement of the Trans-Tasman Super Rugby competition between Australian and New Zealand franchises in May 2021 with the Australia/NZ international border opening.

1 Summary of significant accounting policies (continued)

(a) Basis of preparation (continued)

(iv) Going concern (continued)

The Company took the following actions to increase its financial stability;

- Confirmation of ongoing Rugby Australia funding support following the finalisation of the broadcast agreement with Nine/Stan incorporating the Super Rugby and Shute Shield competitions.
- Managed reduction in support and administration staff costs, along with renegotiated player salaries.
- Confirmation of support from Government with regards to Covid 19 and Stadium disruption.
- Confirmation and extension of Corporate sponsorships despite disruptions to the season.

The Group at 31 December 2020 has a total equity balance of \$3,820,449 (2020: \$797,548) and \$6,432,898 in cash resources (2020: \$2,269,554) to manage the ongoing challenges and opportunities that face NSW Rugby including;

- The ongoing potential uncertainty presented by the Covid 19 pandemic, while the vaccine is rolled out, and borders open further with less restrictions.
- The successful construction of the new NSW Rugby Centre of Excellence.
- Managing the transition back to the Sydney Football Stadium as a home ground for the Waratahs to enable larger crowd attendance.
- The capacity to fund ongoing negotiations around player and staff payments and continuing support to NSW Rugby (community).

As a result of the matters noted above, the directors have concluded that at the date of signing these financial statements there is no doubt about the Company's ability to continue as a going concern and therefore, that the Company will have sufficient funds to realise its assets and discharge its liabilities in the normal course of business.

(b) Principles of consolidation

(i) Subsidiaries

The consolidated financial statements incorporate the assets and liabilities of all subsidiaries of New South Wales Rugby Union Ltd ("Company" or "parent entity") as at 31 December 2020 and the results of all subsidiaries for the year then ended. New South Wales Rugby Union Ltd and its subsidiaries together are referred to in these consolidated financial statements as the Company or the Group.

1 Summary of significant accounting policies (continued)

(b) Principles of consolidation (continued)

(i) Subsidiaries (continued)

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity where the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

Intercompany transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

(c) Foreign currency translation

(i) Functional and presentation currency

Items included in the financial statements of each of the group's entities are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). The consolidated financial statements are presented in Australian dollars (\$), which is the Group's functional and presentation currency.

(ii) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are generally recognised in profit or loss. They are deferred in equity if they relate to qualifying cash flow hedges and qualifying net investment hedges or are attributable to part of the net investment in a foreign operation.

Foreign exchange gains and losses that relate to borrowings are presented in the consolidated income statement within finance costs. All other foreign exchange gains and losses are presented in the consolidated income statement on a net basis within other gains/(losses).

Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. Translation differences on assets and liabilities carried at fair value are reported as part of the fair value gain or loss. For example, translation differences on non-monetary assets and liabilities such as equities held at fair value through profit or loss are recognised in profit or loss as part of the fair value gain or loss and translation differences on non-monetary assets such as at fair value through other comprehensive income are recognised in other comprehensive income.

(d) Revenue recognition

Revenue is recognised for the major business activities using the methods outlined below.

Match day tickets and memberships

Revenue from match day tickets and memberships are measured at fair value and taken to income in the period to which it relates.

Sponsorships

Revenue from sponsorship is measured at fair value and recognised evenly on a monthly basis within the financial year to which it relates. Sponsorship advances are deferred until earned pursuant to the sponsorship agreement.

Stadium rebates

Incentives received from host stadiums for matches played are measured at fair value and taken to income in the period in which it relates.

1 Summary of significant accounting policies (continued)

(d) Revenue recognition (continued)

Grants

Government and other grants recognised in profit or loss on a systematic basis over the periods in which the entity recognises as expenses the related costs for which the grants are intended to compensate.

Interest income

Interest revenue is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts though the expected life of the financial asset to that asset's net carrying amount.

(e) Income tax

The Group is exempt from income tax in accordance with the provisions of section 23(g) of the *Income Tax* Assessment Act.

(f) Leases

Leases are recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Group.

Contracts may contain both lease and non-lease components. The Group allocates the consideration in the contract to the lease and non-lease components based on their relative stand-alone prices. However, for leases of real estate for which the Group is a lessee, it has elected not to separate lease and non-lease components and instead accounts for these as a single lease component.

Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- · fixed payments (including in-substance fixed payments), less any lease incentives receivable
- variable lease payment that are based on an index or a rate, initially measured using the index or rate as at the commencement date
- amounts expected to be payable by the Group under residual value guarantees

Lease payments to be made under reasonably certain extension options are also included in the measurement of the liability.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the Group, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions

Lease payments are allocated between principal and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each year.

Right-of-use assets are measured at cost comprising the following:

- · the amount of the initial measurement of lease liability
- · any lease payments made at or before the commencement date less any lease incentives received
- any initial direct costs, and restoration costs.

1 Summary of significant accounting policies (continued)

(f) Leases (continued)

Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the Group is reasonably certain to exercise a purchase option, the right-of-use asset is depreciated over the underlying asset's useful life.

Payments associated with short-term leases of equipment and vehicles and all leases of low-value assets are recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less. Low-value assets comprise IT equipment and small items of office furniture.

Variable lease payments

Variable payment terms are used for a variety of reasons, including minimising the fixed costs base. Variable lease payments are recognised in profit or loss in the year in which the condition that triggers those payments occurs.

(g) Impairment of assets

Assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at the end of each reporting year.

(h) Cash and cash equivalents

For the purpose of presentation in the consolidated statement of cash flows, cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the consolidated balance sheet.

(i) Trade receivables

Trade receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less loss allowance. Trade receivables are generally due for settlement within 30 days. They are presented as current assets unless collection is not expected for more than 12 months after the reporting date.

Collectability of trade receivables is reviewed on an ongoing basis. Debts which are known to be uncollectible are written off by reducing the carrying amount directly. An allowance account is used when there is objective evidence that the Group will not be able to collect all amounts due according to the original terms of the receivables.

Impairment of receivables

The Group has elected to measure loss allowances on trade receivables using a life-time expected loss model. The Group has applied the simplified approach to measuring expected credit losses, which uses a lifetime expected loss allowance. To measure the expected credit losses, trade receivables have been grouped based on days overdue.

1 Summary of significant accounting policies (continued)

(j) Property, plant and equipment

All property, plant and equipment is stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to profit or loss during the reporting year in which they are incurred

Depreciation is calculated using the straight-line method to allocate the cost or revalued amounts of the assets, net of their residual values, over their estimated useful lives or, in the case of leasehold improvements and certain leased plant and equipment, the shorter lease term as follows:

Team and office equipment
 Motor vehicles
 Plant and equipment
 4 - 5 years
 10 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting year.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (note 1(q)).

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in profit or loss.

(k) Intangible assets

(i) Trademarks

Trademarks are shown at historical cost. Trademarks are recognised at fair value at the acquisition date. They have a finite useful life and are subsequently carried at cost less accumulated amortisation and impairment losses. The Group amortises intangible assets with a limited useful life using the straight-line method over ita estimated useful lives, which is 10 years.

(I) Trade and other payables

These amounts represent liabilities for goods and services provided to the Group prior to the end of financial year which are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition. Trade and other payables are presented as current liabilities unless payment is not due within 12 months from the reporting date. They are recognised initially at their fair value and subsequently measured at amortised cost using the effective interest method.

(m) Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation and the amount can be reliably estimated. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the end of the reporting year. The discount rate used to determine the present value is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expense.

1 Summary of significant accounting policies (continued)

(n) Employee benefits

(i) Short-term obligations

Liabilities for wages and salaries, including non-monetary benefits and accumulating sick leave that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liabilities are presented as current employee benefit obligations in the consolidated balance sheet.

(ii) Other long-term employee benefit obligations

The liabilities for long service leave and annual leave that are not expected to be settled wholly within 12 months after the end of the period in which the employees render the related service. They are therefore measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the end of the reporting period of high quality corporate bonds with terms and currencies that match, as closely as possible, the estimated future cash outflows.

(o) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the taxation authority. In this case it is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the taxation authority is included with other receivables or payables in the consolidated balance sheet.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to the taxation authority, are presented as operating cash flows.

(p) Parent entity financial information

The financial information for the parent entity, New South Wales Rugby Union Ltd, disclosed in note 27 has been prepared on the same basis as the consolidated financial statements, except as set out below.

(i) Investments in subsidiaries

Investments in subsidiaries are accounted for at cost in the financial statements of New South Wales Rugby Union Ltd. Dividends received from subsidiaries are recognised in the parent entity's profit or loss when its right to receive the dividend is established.

2 Changes in accounting policies

No changes in accounting policies.

3 Critical estimates and judgements

The preparation of financial statements requires the use of accounting estimates which, by definition, will seldom equal the actual results. Management also needs to exercise judgement in applying the Group's accounting policies.

(a) Significant estimates and judgements

Estimates and judgements are continually evaluated. They are based on historical experience and other factors, including expectations of future events that may have a financial impact on the entity and that are believed to be reasonable under the circumstances.

(b) Critical accounting estimates and assumptions

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. Management believes that there no areas involving a higher degree of judgement or complexity, or where assumptions and estimates are significant to the financial statements.

4 Revenue from contracts with customers

	Consolidated	Consolidated
	2020	2019
	\$	\$
Matchday membership	951,025	1,987,412
Membership subscription	105,432	183,302
Sponsorship income	1,618,983	2,793,759
Licensing revenue	44,710	103,048
Corporate hospitality	110,357	316,792
RA Funding	4,577,967	7,444,848
Stadium rebates	2,233,814	3,021,561
Participation fee	986,534	1,324,988
Course fees and other revenue	2,782,520	3,249,264
Total revenue from contracts with customers	13,411,342	20,424,974

(a) Disaggregation of revenue from contracts with customers

The Group derives revenue from the transfer of goods and services over time and at a point in time as follows:

	Consolidated 2020	Consolidated 2019
	\$	\$
Timing of revenue recognition		
At a point in time	7,612,416	11,674,270
Over time	5,798,926	8,750,704
	13,411,342	20,424,974

(b) Assets and liabilities related to contracts with customers

		Consolidated	Consolidated
		2020	2019
	Notes	\$	\$
Current contract liabilities - deferred revenue		(1,194,891)	(2,140,740)
Non-current contract liabilities - deferred revenue	·-	(2,000,000)	(2,000,000)
Total contract liabilities	18	(3,194,891)	(4,140,740)

Consolidated Consolidated 2020 2019

\$ 2,269,554

\$ 6,432,898

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5	()th	OF IN	COM	٦
J	Ou	161 III	come	5

Cash at bank

		Consolidated 2020 \$	Consolidated 2019
Government grants		3,583,235	455,054
Non-Government grants		3,251	-
Positive Rugby Foundation Income		349,345	260,403
Sundry income		131,518	564
		3,935,831	716,021
6 Depreciation and administration expenses			
		Consolidated 2020 \$	Consolidated 2019
Depreciation Plant and equipment	12	29,308	65,859
Right-of-use assets	13	728,496	796,702
Office equipment	12	60,099	28,610
Motor vehicles	12	5,808	3,813
		823,711	894,984
Amortisation Trademarks		8,714	7,716
Total depreciation and amortisation		832,425	902,700
7 Finance income and finance costs			
		Consolidated	Consolidated
		2020	2019
		\$	\$
Finance income Interest from financial assets		62,741	200,701
Finance income		62,741	200,701
Finance costs		02,141	200,101
Interest and finance charges paid/payable		(3,217)	(4,391)
Interest expense - lease liability		(41,575)	(79,529)
Net exchange gains		2,382	(4,399)
Finance costs expensed Net finance income		(42,410) 20,331	(88,319) 112,382
not manos mouns		20,331	112,302
8 Cash and cash equivalents			

9 Trade receivables

	Consolidated 2020		Со	nsolidated 2019		
		Non-			Non-	
	Current	current	Total	Current	current	Total
	\$	\$	\$	\$	\$	\$
Trade receivables	557,304	-	557,304	1,769,361	_	1,769,361
Loss allowance	(63,459)	-	(63,459)	(35,395)	-	(35,395)
	493,845	-	493,845	1,733,966	_	1,733,966

10 Financial assets at amortised cost

	Consolidated 2020		Consolidated 2018			
		Non-			Non-	
	Current	current	Total	Current	current	Total
	\$	\$	\$	\$	\$	\$
Related parties receivables	-	-	-	-	-	_
Accrued income	2,700,000	-	2,700,000	2,149,034	-	2,149,034
	2,700,000	-	2,700,000	2,149,034	_	2,149,034

11 Other current assets

	Consolidated	Consolidated
	2020	2019
	\$	\$
Prepayments	45,892	91,904
Restricted cash – grants received	3,763,191	1,858,097
Term deposits		2,000,000
	3,809,083	3,950,001

12 Property, plant and equipment

	Plant and equipment	Office equipment \$	Motor vehicles \$	Assets under construction \$	Total \$
At 31 December 2019					
Cost	207,657	222,716	22,880	162,826	616,079
Accumulated depreciation	(156,700)	(125,344)	(7,035)	=	(289,079)
Net book amount	50,957	97,372	15,845	162,826	327,000
Year ended 31 December 2020					
Opening net book amount	50,957	97,372	15,845	162,826	327,000
Additions	13,669	8,548	-	883,263	905,480
Disposals	-	(173)	_	-	(173)
Depreciation charge	(29,308)	(60,099)	(5,808)	-	(95,215)
Closing net book amount	35,318	45,648	10,037	1,046,089	1,137,092
At 31 December 2020					
Cost	221,326	231,091	22,880	1,046,089	1,521,386
Accumulated depreciation	(186,008)	(185,443)	(12,843)	-	(384,294)
Net book amount	35,318	45,648	10,037	1,046,089	1,137,092

13 Leases

(a) Amounts recognised in the balance sheet

The consolidated balance sheet shows the following amounts relating to leases:

	Consolidated	Consolidated
	2020	2019
	\$	\$
Right-of-use assets		
Buildings	930,603	1,484,387
Plant and equipment	31,468	149,444
Motor vehicles	75,669	215,346
	1,037,740	1,849,177
	Consolidated 2019	Consolidated 2019
1 0.1.000	\$	\$
Lease liabilities		
Current	613,399	812,385
Non-current Non-current	583,949	1,078,350
	1,197,348	1,890,735

Additions to the right-of-use assets during the 2020 financial year were \$0.

(b) Amounts recognised in the statement of profit or loss

The consolidated income statement shows the following amounts relating to leases:

	Consolidated	Consolidated
	2020	2019
	\$	\$
Depreciation charge of right-of-use assets		
Buildings	498,136	494,796
Plant and equipment	79,023	138,825
Motor vehicles	151,337	163,081
	728,496	796,702
Interest expense (included in finance cost)	41,575	79,529

(continued)

14 Intangible assets

	Trademarks \$
At 31 December 2019	
Cost	84,048
Accumulated amortisation	(39,854)
Net book amount	44,194
Year ended 31 December 2020	
Opening net book amount	44.194
Additions	30,781
Amortisation charge	(8,713)
Closing net book amount	66,262
At 31 December 2020	
Cost	114,829
Accumulated amortisation	(48,566)
Net book amount	66,262

15 Trade and other payables

	Co	Consolidated 2020 Non-			Consolidated 2019 Non-		
	Current	current	Total	Current	current	Total	
	\$	\$	\$	\$	\$	\$	
Trade payables	315,525	-	315,525	1,062,986	-	1,062,986	
Accrued expenses	724,266	-	724,266	1,039,383	_	1,039,383	
Other payables	335,922	-	335,922	410,149	-	410,149	
	1,375,713	-	1,375,713	2,512,518	-	2,512,518	

16 Provisions

	Consolidated 2020		Consolidated 2019			
		Non-			Non-	
	Current	current	Total	Current	current	Total
	\$	\$	\$	\$	\$	\$
Make good provision	-	300,000	300,000	-	60,000	60,000

17 Employee benefit obligations

	Consolidated 2020 Non-		2020 2019			2019	
	Current \$	current \$	Total \$	Current \$	current \$	Total \$	
Annual leave	178,063	-	178,063	234,743	-	234,743	
Long service leave	164,225	28,736	192,961	184,273	48,749	233,022	
Total employee benefit obligations	342,288	28,736	371,024	419,016	48,749	467,765	

(a) Leave obligations

The leave obligations cover the Group's liability for long service leave and annual leave, which are classified as either other long-term benefits or short-term benefits.

The current portion of this liability includes all of the accrued annual leave, the unconditional entitlements to long service leave where employees have completed the required year of service and also for those employees who are entitled to pro-rata payments in certain circumstances.

18 Deferred revenue and other income

	Ce	onsolidated 2020 Non-		С	onsolidated 2019 Non-	
	Current	current	Total	Current	current	Total
	\$	\$	\$	\$	\$	\$
Deferred revenue from contracts with customers						
Stadium rebates received in advance Sponsorship income received in	-	2,000,000	2,000,000	-	2,000,000	2,000,000
advance	1,048,395	-	1,048,395	1,709,905	-	1,709,905
Membership subscriptions in advance	146,496	-	146,496	430,835	_	430,835
_	1,194,891	2,000,000	3,194,891	2,140,740	2,000,000	4,140,740
		onsolidated 2020 Non-			onsolidated 2019 Non-	
	Current	current	Total	Current	current	Total
	\$	\$	\$	\$	\$	\$
Other income						
Grants received in advance	.	5,018,967	5,018,967	-	2,001,812	
Donations received in advance	137,141	-	137,141	245,207	-	245,207
Other	261,387	-	261,387	206,601	_	206,601
_	398,528	5,018,967	5,417,495	451,808	2,001,812	2,453,620
Total deferred income	1,593,419	7,018,967	8,612,386	2,592,548	4,001,812	6,594,360

19 Accumulated surplus

Movements in accumulated surplus were as follows:

	Notes	Consolidated 2020 \$	Consolidated 2019 \$
Balance 1 January		797,548	1,316,041
Net profit/(loss) for the year		3,022,901	214,354
Common control transaction	23(a)	-	(732,847)
Balance 31 December	-	3,820,449	797,548

20 Remuneration of auditors

During the year the following fees were paid or payable for services provided by the auditor of the parent entity, New South Wales Rugby Union Ltd, its related practices and non-related audit firms:

(a) PwC

(i) Audit and other assurance services

	2020	2019
	\$	\$
Audit and review of financial statements	78,250	72,500
Other assurance services		
Other non-recurring services	-	17,500
Total remuneration for audit and other assurance services	78,250	90,000

21 Commitments

(a) Player remuneration commitments

Commitments for the payment of salaries and other remuneration under long-term player contracts in existence at the reporting date but not recognised as liabilities is as follows:

	Consolidated	Consolidated
	2020	2019
	\$	\$
Within one year	4,487,966	5,935,200
Later than one year but not later than five years	3,382,058	4,070,883
	7,870,024	10,006,083

(b) Lease commitments:

Non-cancellable operating leases

From 1 January 2019, the Group has recognised right-of-use assets for these leases, except for short-term and low-value leases, see note 13 and note 2 for further information. Commitments for minimum lease payments in relation to non-cancellable operating leases are payable as follows;

	Consolidated	Consolidated
	2020	2019
	\$	\$
Commitments for minimum lease payments in relation to non-cancellable operating leases are payable as follows:		
Within one year		127,989

21 Commitments (continued)

(c) License fee to New South Wales Rugby Union Ltd

NSW Waratahs Limited pays an annual licence fee to New South Wales Rugby Union Ltd for granting them the licence to use Waratahs intellectual property. The minimum annual licence fee payable under the agreement is \$500,000 for the year ending 31 December 2020 and for the duration of the Trademark agreement, which expires on 31 December 2020 with an option to extend.

22 Contingencies

The Group had no contingent liabilities at 31 December 2020 (2019: nil).

23 Related party transactions

(a) Business combinations under common control

New South Wales Rugby Union Ltd is deemed to control NSW Waratahs Limited and it's subsidiary, Waratahs Rugby Pty Ltd as a result of a change in the entities constitutions with effect from 1 January 2019.

At the date of the transaction, the Group applied predecessor accounting principles. Assets and liabilities of the acquired entity are stated at predecessor carrying values. Any difference between the consideration given and the aggregate carrying value of the assets and liabilities of the acquired entity at the date of the transaction is included in equity as accumulated surplus.

(b) Transactions with other related parties

The Group conducts numerous transactions with Rugby Australia Limited in the normal course of the administration of the game of Rugby Union in the State of New South Wales. Under an agreement with Rugby Australia Limited, the annual grants to the Group were \$4,577,967 in the period of 31 December 2020 (2019: \$7,444,848).

24 Interests in subsidiaries

(a) Material subsidiaries

The group's principal subsidiaries at 31 December 2020 are set out below. The country of incorporation or registration is also their principal place of business

Name of entity	Place of business/ country of incorporation	Ownership interest held by the group	
-	-	2020	2019
		%	%
NSW Waratahs Limited	Australia	-	-
Waratahs Rugby Pty Ltd	Australia	-	_

New South Wales Rugby Union Ltd controls NSW Waratahs Ltd and its subsidiary as it has the right to variable returns and the power to direct those returns.

25 Events occurring after the reporting period

No matter or circumstance has arisen since 31 December 2020 that has significantly affected the Company's operations, results, or state of affairs, or may do so in future years.

26 Cash flow information

Reconciliation of profit after income tax to net cash inflow from operating activities

Profit/(loss) for the year	Consolidated 2020 \$ 3,022,901	Consolidated 2019 \$ 214,354
Adjustments for:	•,•==,••	,
Depreciation and amortisation Finance costs - net	832,425 41.575	902,700 79.529
Change in operating assets and liabilities:	,	,
(Increase)/decrease in trade and other receivables	735,167	(1,908,600)
(Decrease)/increase in trade and other payables	(1,136,805)	(88,939)
Increase in deferred revenue and other income	(999,128)	(1,229,597)
Increase in provisions	143,259	91,346
Net cash inflow from operating activities	2,639,394	(1,939,207)

27 Parent entity financial information

(a) Summary financial information

The individual financial statements for the parent entity, New South Wales Rugby Union Ltd, show the following aggregate amounts:

Balance sheet	Consolidated 2020 \$	Consolidated 2019 \$
Current assets	8,171,227	4,323,212
Non-current assets	133,781	266,195
Total assets	8,305,008	4,589,407
Current liabilities Non-current liabilities Total liabilities	6,369,735 300,000 6,669,735	3,489,057 60,000 3,549,057
Net assets	1,635,273	1,040,350
Accumulated surplus Surplus for the year Total comprehensive surplus	1,635,273 594,923 594,923	1,040,350 (275,691) (275,691)

(b) Contingent liabilities of the parent entity

The parent entity did not have any contingent liabilities as at 31 December 2020 or 31 December 2019.

(c) Contractual commitments

The parent entity has received a government grant to build a high performance centre. The project is currently waiting council approval of the Development Application. No building contracts have yet been signed.

New South Wales Rugby Union Ltd Directors' declaration 31 December 2020

As stated in note 1(a) to the consolidated financial statements, in the directors' opinion, the Group is not a reporting entity because there are no users dependent on general purpose financial reports. This is a special purpose financial report that has been prepared to meet *Corporations Act 2001* requirements.

The financial report has been prepared in accordance with Accounting Standards and mandatory professional reporting requirements to the extent described in note 1.

In the directors' opinion:

- (a) the financial statements and notes set out on pages 4 to 25 are in accordance with the *Corporations Act* 2001, including:
 - (i) complying with Accounting Standards, the *Corporations Regulations 2001* and other mandatory professional reporting requirements, and
 - (ii) giving a true and fair view of the consolidated entity's financial position as at 31 December 2020 and of its performance for the financial year ended on that date, and
- (b) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the directors.

Roger Davis Director

Sydney 25 May 2021



Independent auditor's report

To the members of New South Wales Rugby Union Ltd

Our opinion

In our opinion:

The accompanying financial report of New South Wales Rugby Union Ltd (the Company) and its controlled entities (together the Group) is in accordance with the *Corporations Act 2001*, including:

- (a) giving a true and fair view of the Group's financial position as at 31 December 2020 and of its financial performance for the year then ended
- (b) complying with Australian Accounting Standards to the extent described in Note 1 and the *Corporations Regulations 2001*.

What we have audited

The Group financial report comprises:

- the consolidated balance sheet as at 31 December 2020
- the consolidated statement of comprehensive income for the year then ended
- the consolidated statement of changes in equity for the year then ended
- the consolidated statement of cash flows for the year then ended
- the notes to the consolidated financial statements, which include significant accounting policies and other explanatory information
- the directors' declaration.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial report* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional & Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

PricewaterhouseCoopers, ABN 52 780 433 757

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Liability limited by a scheme approved under Professional Standards Legislation.



Emphasis of matter - basis of accounting and restriction on use

We draw attention to Note 1 in the financial report, which describes the basis of accounting. The financial report has been prepared for the purpose of fulfilling the directors' financial reporting responsibilities under the *Corporations Act 2001*. As a result, the financial report may not be suitable for another purpose. Our report is intended solely for New South Wales Rugby Union Ltd and its members and should not be used by parties other than New South Wales Rugby Union Ltd and its members. Our opinion is not modified in respect of this matter.

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report for the year ended 31 December 2020, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the directors for the financial report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view and have determined that the basis of preparation described in Note 1 to the financial report is appropriate to meet the requirements of the *Corporations Act 2001* and is appropriate to meet the needs of the members. The directors' responsibility also includes such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.



Auditor's responsibilities for the audit of the financial report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at:

http://www.auasb.gov.au/auditors_responsibilities/ar3.pdf. This description forms part of our auditor's report.

PricewaterhouseCoopers

James McElvogue

Partner 27 May 2021

Sydney







